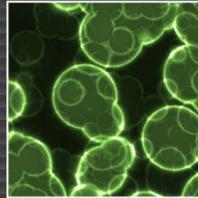


# STATE OF OHIO Multi Year Training and Exercise Plan

2013 - 2015



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## PREFACE

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### State of Ohio

The State of Ohio has taken great strides toward increasing the safety of its citizens, key infrastructure, and economy from natural and man-made disasters. As incidents across the country and around the world over the several past years have shown, there is a need to focus efforts in an all-hazards approach toward emergency preparedness and response. The State of Ohio, in its efforts to prevent, protect, mitigate against, respond to, and recover from incidents affecting its security, whether natural or man-made, has realized the need to embrace a capabilities-based approach to training and exercising. In embracing this approach, the State has identified a need to coordinate planning, training, and exercising to strengthen the State's overall preparedness. Training and exercising provides the State with a means of attaining, practicing, validating, and improving its capabilities.

The State's Homeland Security Training and Exercise Programs are administered by the Ohio Emergency Management Agency (OEMA), with valued cooperation and contributions from nonprofit organizations, private industry, and local, State, and Federal agencies. To achieve the State's vision of a safe, secure and sustainable Ohio, stakeholders convened to develop this Multi-Year Training and Exercise Plan (TEP). Accomplishment of the broad goals and specific objectives outlined herein, as well as the continued commitment of all parties to the preparedness process, will better equip the State of Ohio to protect its citizens from all hazards, whatever the kind, whatever the cause.

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## POINTS OF CONTACT (POCs)

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# CONTENTS

State of Ohio

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<b>Preface</b> .....	<b>iii</b>
<b>Points of Contact (POCs)</b> .....	<b>iv</b>
<b>Purpose</b> .....	<b>1</b>
<b>2011–2012 Ohio Exercises After Action Report (AAR) Evaluation and Analysis</b> .....	<b>2</b>
Introduction .....	2
Approach.....	2
Analysis .....	2
Results .....	4
<b>Program Priorities</b> .....	<b>5</b>
I. Implementation of Presidential Policy Directive (PPD) 8 and the Whole Community Approach. ....	6
II. Expand Regional Collaboration .....	11
III. NIMS/Operational Coordination (includes a focus on EOC Operations and On-Site Incident Management).....	17
IV. CBRNE Detection and Response (includes collapse search and rescue and bomb squads).....	24
<b>Methodology and Event Tracking</b> .....	<b>28</b>
<b>Multi-Year Training and Exercise Schedule</b> .....	<b>29</b>
<b>Appendix A: State Priorities</b> .....	<b>1</b>
<b>Appendix B: Target Capabilities</b> .....	<b>1</b>
<b>Appendix C: Core Capabilities to Target Capabilities Crosswalk</b> .....	<b>1</b>
<b>Appendix D: Exercise Types</b> .....	<b>1</b>
Discussion-Based Exercises .....	1
Operations-Based Exercises .....	3
<b>Appendix E: Ohio Emergency Management Agency (OEMA) Field Liaison Map</b> .....	<b>1</b>
<b>Appendix F: Ohio Homeland Security Regional Map</b> .....	<b>1</b>

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## PURPOSE

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### State of Ohio

The Multi-Year Training and Exercise Plan (TEP) is a roadmap for the State of Ohio to follow in accomplishing the priorities described in the State of Ohio State Homeland Security Strategy and is linked to the State Preparedness Report. It is a living document that will be reviewed and updated on an annual basis. Each priority is linked to an Improvement Plan (IP) effort. The priority is further linked to the associated target capabilities that would facilitate accomplishment of a given priority, as well as the training and exercises that will assist in obtaining and/or validating those capabilities.

Included in the Multi-Year TEP is the Training and Exercise Schedule, which provides a graphic illustration of the proposed activities scheduled from January 2013 until December 2015. It is representative of the natural progression that should take place in accordance with the building-block approach to training and exercises.

**2011–2012 OHIO EXERCISES**  
**AFTER ACTION REPORT (AAR) EVALUATION AND ANALYSIS**  
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 State of Ohio

**Introduction**

An After Action Report (AAR)/Improvement Plan (IP) Evaluation and Analysis Report was developed for exercises conducted in the State of Ohio during the years 2011–2012. The purpose of the analysis is to summarize data from AARs/IPs for real-world events and exercises conducted in the State of Ohio. Data from this report provided a source repository to facilitate the planning and conduct of the upcoming Training and Exercise Plan Workshop (TEPW).

**Approach**

A review of the AAR/IP corrective actions that were assigned to the objective/capability provided the foundational data for this effort. Additional consideration is given to any other areas of the AARs/IPs that point out the need for corrective actions or improvement. This information was grouped by individual target capabilities.

**Analysis**

Data was grouped by capability for each event/exercise. The aggregate data for the significant data elements for the number of exercises evaluating a particular capability was examined. Moreover, the number of corrective actions and recommendations for each capability was evaluated. Table 1, Parts 1 and 2, summarize this data.

**Table 1—Number of exercises and corrective actions/recommendations for each capability**  
 Part 1

	Target Capabilities—Part 1							
	Citizen Evacuation and Shelter-in-Place	Communications	Critical Resource Logistics and Distribution	Economic and Community Recovery	Emergency Management Assistance Compact (EMAC)	Emergency Operations Center (EOC) Management	Emergency Public Information and Warning	Emergency Public Safety and Security Response
<b># of Exercises Using Capability</b>	5	17	7	2	1	12	11	6
<b>Total # of Corrective Actions/ Recommendations for Capability</b>	8	34	28	7	1	48	40	14

Table 2—Number of exercises and corrective actions/recommendations for each capability

Part 2

	Target Capabilities—Part 2							
	Emergency Triage and Pre-Hospital Treatment	Fatality Management	Fire Incident Response Support	Mass Care (Sheltering, Feeding, and related Services)	Medical Surge	On-Site Incident Management	Responder Safety and Health	Weapons of Mass Destruction (WMD) and Hazardous Materials (HazMat) Response and Decontamination
# of Exercises Using Capability	2	1	5	2	7	11	5	3
Total # of Corrective Actions/Recommendations for Capability	9	1	15	4	23	44	17	4

Figure 1 exhibits the data for the number of exercises that evaluated a particular capability.

Figure 1: Number of exercises per capability

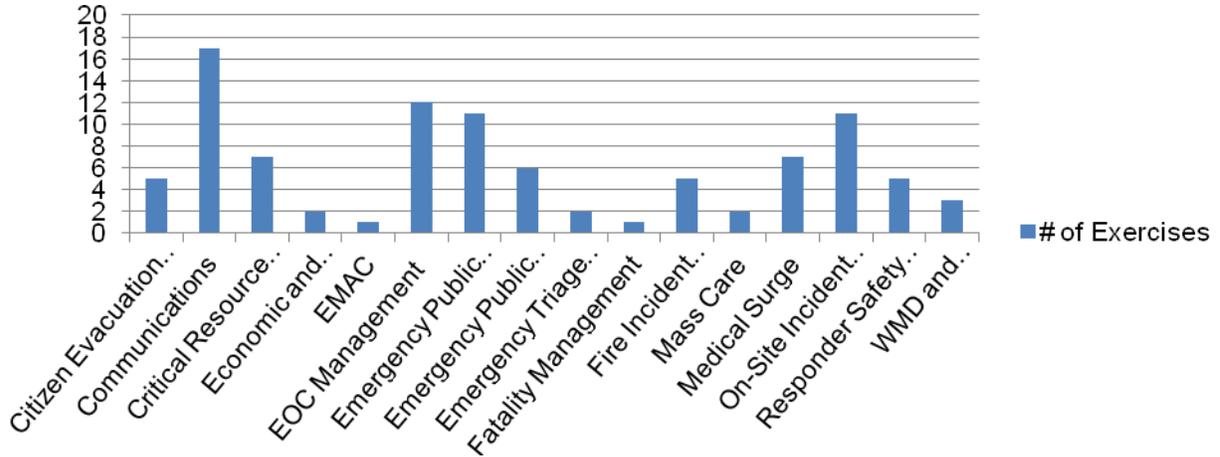
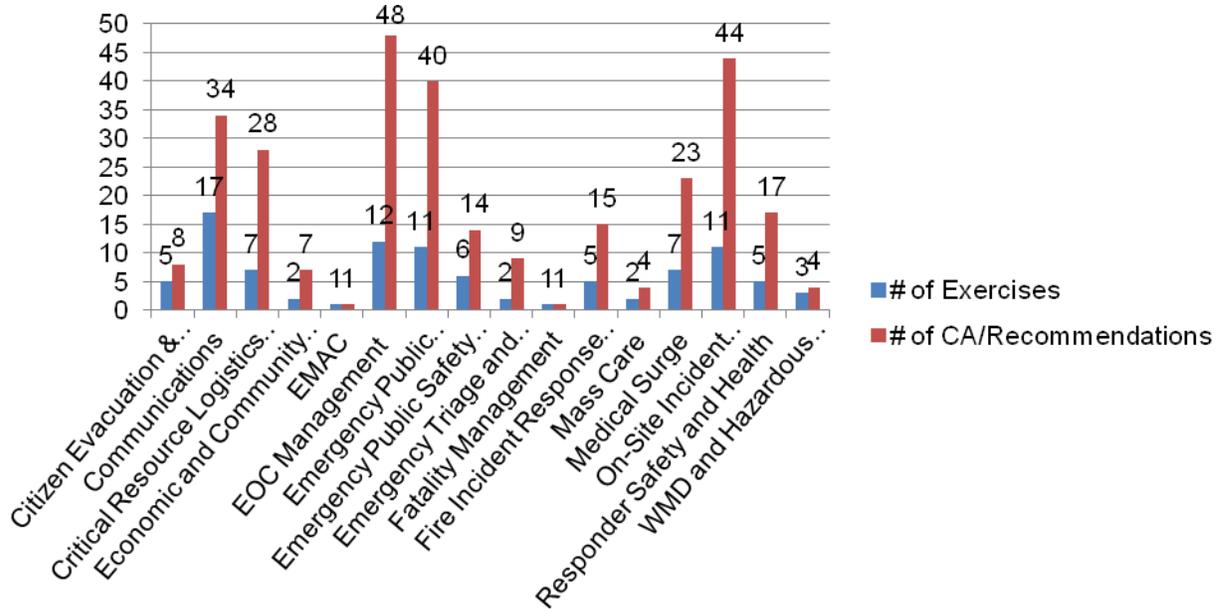


Figure 2 exhibits combined data of the number of exercises for:

- The number of exercises for a particular capability
- The total number of corrective actions/recommendations for a particular capability

**Figure 2: Number of exercises and number of corrective actions/recommendations per capability**



## Results

The TEPW is the forum for developing, reviewing, and updating a Multi-Year Training and Exercise Plan (TEP) and Schedule. During the TEPW, jurisdictional program progress and accomplishments are reviewed. By reviewing the AAR/IP Analysis, TEPW participants can then identify needed updates and modifications to the Multi-Year Training and Exercise Schedule.

Information gleaned from this review can be cross-walked with the State's Homeland Security Strategy, and State Preparedness Report, the improvement actions can be evaluated with the established priorities for the jurisdictions.

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## PROGRAM PRIORITIES

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### State of Ohio

Based on the guidance of the U.S. Department of Homeland Security (DHS) in the National Preparedness Goal, the strategy commits Ohio to the National Priorities defined by the DHS and supplements those priorities with initiatives specific to Ohio's vulnerabilities and capabilities.

An analysis of the After Action Reports (AARs)/Improvement Plans (IPs) from exercises conducted during calendar year 2011 indicated a need for a program focus on the following priorities:

- 1. Implementation of Presidential Policy Directive (PPD) 8 and the Whole Community Approach.** The intent of PPD-8 is to ensure a secure and resilient nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk. The intent of this priority is to encourage the involvement of everyone, not just the government, in preparedness efforts. The Whole Community approach includes individuals and families, including those with access and functional needs; businesses; faith-based and community organizations; nonprofit groups; schools and academia; media outlets; and all levels of government, including local, tribal, territorial, State, and Federal partners.
- 2. Expand Regional Collaboration.** It is vital to enhance efforts by local, State, and Federal entities to communicate and coordinate with one another, the private sector, nongovernmental organizations, and individual citizens. The intent of this priority is to establish and enhance standardized structures and processes for collaboration to enable all entities the ability to collectively manage and coordinate activities for operations and preparedness consistently and effectively.
- 3. National Incident Management System (NIMS)/Operational Coordination (includes a focus on Emergency Operations Center [EOC] Operations and On-Site Incident Management).** The NIMS provides a consistent framework for entities at all levels to work together and manage incidents regardless of cause, size, or complexity. This includes a core set of guidelines, standards, and protocols for command and management, preparedness, resource management, communications and information management, supporting technologies, and coordination and maintenance to promote interoperability and compatibility among local, State, and Federal agencies.
- 4. Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives (CBRNE) Detection and Response (includes collapse search and rescue and bomb squads).** CBRNE materials that can be used as Weapons of Mass Destruction (WMDs) to produce thousands of casualties as a consequence of a single attack are inherently a high risk. The capability to detect and respond to such incidents is imperative. Since the potential number of terrorist targets is large, and the threats and means of delivery are varied, a layered defense against WMDs must be developed. An effective CBRNE detection and response infrastructure will ensure CBRNE materials are rapidly detected, identified, and safely managed at critical locations, events, and incidents. CBRNE training and exercises includes activities to address the immediate and short-term actions to preserve life, property, environment, and the social, economic, and political structure of the community.

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## **I. Implementation of Presidential Policy Directive (PPD) 8 and the Whole Community Approach.**

The following exercises and training courses support the Implementation of PPD-8 and the Whole Community Approach priority:

### **Exercises**

- Central Ohio Trauma Systems (COTS) Long-Term Care (LTC) Evacuation Tabletop Exercise (TTX), January 2013
- Lucas County Mass Casualty Incident (MCI) Officers Seminars/Drills/Training, January 2013
- Cuyahoga County Citizen Corps Drill, January 2013
- Cuyahoga County Public Works Drill, January 2013
- Ohio National Guard TTX, January 2013
- Franklin County COOP Planners Workshop G-550, January 2013
- Scioto County with 52nd Civil Support Team (CST) Full-Scale Exercise (FSE), January 2013
- Cuyahoga County Citizen Corps FSE, February 2013
- Cuyahoga County Functional Needs TTX, March 2013
- Cuyahoga County Public Works Seminars (2), February 2013
- Cuyahoga County Public Works Drill, March 2013
- Shelby County Virtual Flood TTX, March 2013
- Unconventional Oil and Gas Exploration and Production TTX, March 2013
- Warren County Local Emergency Planning Committee (LEPC) and Terrorism FSE, March 2013
- COTS Partnership Coalition TTX, April 2013
- Ohio Department of Natural Resources Buckeye Lake Dam TTX, April 2013
- Davis-Besse Nuclear Power Station (NPS) Dry Run, April 2013
- Davis-Besse NPS FSE, May 2013
- Hamilton County Fire Chiefs FSE, May 2013
- Knox County Apple Valley Dam Sheltering TTX, May 2013
- Shelby County LEPC FSE, May 2013
- Clark County EOC Development Workshop for Region 3, June 2013
- Ohio Department of Transportation (ODOT) (Cleveland) Contra Flow Evacuation Functional Exercise (FE), August 2013
- Vibrant Response 13-2, August 2013
- Warren County EOC Activation Drill, August 2013
- Lucas County LEPC TTX, September 2013
- Knox County Community Hospital TTX, October 2013
- Summit County TTX, November 20, 2013
- Clark County Cyber TTX (with Region 3), November 2013
- Ohio Department of Transportation (Cincinnati) Contra Flow Evacuation FE, November 2013
- Summit County/University of Akron TTX, November 2013
- Toledo Multiagency Medical Response System (MMRS) MCI Seminars and Drills, January 2014
- Summit County FE, February 2014
- Union County Weather TTX, February 2014

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- Summit County LEPC HazMat TTX, April 19, 2014
  - Ohio Department of Natural Resources Buckeye Lake Dam Safety FE, April 2014
  - Coshocton County LEPC Hazardous Materials (HazMat) TTX, April or May 2014
  - Ohio Department of Transportation (Central Office) Emergency Relocation & Recovery Plan (ERRP) FSE, May 2014
  - Knox County EOC FE, May 2014
  - Knox County LEPC EOC FE, May 2014
  - Capstone 2014 FE, June 2014
  - Ohio Department of Transportation (6 Districts) ERRP FSE, July 2014
  - Clark County Business Continuity of Operations (COOP) TTX, August 2014
  - Knox County Kenyon College FE, August 2014
  - Franklin County Columbus Regional Airport Authority (CRAA)/Columbus Mass Casualty FSE, August 2014
  - Perry Nuclear Power Plant Dry Run, September 2014
  - Ohio Department of Transportation (Alternate 6 Districts) ERRP FSE, September 2014
  - Knox County Community Hospital FE, October 2014
  - Davis-Besse NPS Dry Run Full Participation, February 2015
  - Adams, Brown, Clermont, Hamilton, and Scioto Counties (Southwest Region 7) with National Weather Service (NWS) Flood (Virtual) TTX, February 2015
  - Clark County Congregate Care TTX, March 2015
  - Medina County FE, April 25, 2015
  - Ohio Department of Natural Resources Buckeye Lake Dam Safety FSE, April 2015
  - Shelby County LEPC FSE, April 2015
  - Davis-Besse NPS Dry Run FE, April 2015
  - Summit County Canton Franklin Airport FSE, May 15, 2015
  - Davis-Besse NPS FSE, May 2015
  - Cuyahoga County Citizen Corps FSE, June 2015
  - Ohio Departments of Health and Transportation Strategic National Stockpile (SNS) Deployment FSE, July 2015
  - Clark County Congregate Care FSE, August 2015
  - Knox County Community Hospital FE, October 2015

## **Training**

- Cincinnati Urban Area Security Initiative (UASI) Homeland Security Exercise and Evaluation Program (HSEEP) Course, January 8–10, 2013
- Cincinnati UASI Rapid Assessment Training, January 16, 2013
- Summit County CBRNE Medical Management Course, January 16–17, 2013
- Cincinnati UASI Mobilizing Faith Based Community Organizations Training, January 23, 2013
- Cincinnati UASI Social Media for Natural Disaster Response Training, January 30, 2013
- Cincinnati UASI Social Media for Natural Disaster Response Training, January 31, 2013
- Davis-Besse NPS Off-Site Response Organization Training, January 2013
- Franklin County Community Mass Care Management Course G-108, January 2013
- Franklin County Senior Officials Workshop Training, January 2013
- OEMA Public Safety WMD Response—Sampling Techniques and Guidelines Course PER-222, February 2013
- Toledo MMRS WMD HazMat Awareness Course, February 2013

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- OEMA Tactical Planning for WMD Incidents Course MGT-321, March 12–13, 2013
  - OEMA Awareness and Response to Biological Effects Course AWR-118, March 19, 2013
  - OEMA Preparing Communities for Animal, Plant, and Food Incidents Course AWR-117, March 20, 2013
  - Cincinnati UASI Threat and Risk Assessment, March 26–27, 2013
  - Cuyahoga County HSEEP Course, March 2013
  - Summit County Incident Command (IC) Capabilities for All Hazards Course, March 2013
  - Toledo MMRS WMD HazMat Operations (OPS) Training, March 2013
  - Toledo MMRS HazMat IQ FRO Course, April 5, 2013
  - Summit County Sports Special Events Management Training, April 10–11, 2013
  - OEMA Emergency Response to Terrorist Incidents Course PER-220, April 23–24, 2013
  - Cincinnati UASI Enhanced Threat and Risk Assessment Training, May 28–29, 2013
  - Medina County Exercise Evaluation Course, May 2013
  - Preble County Business Continuity and Emergency Management Course MGT-381, May 2013
  - OEMA WMD Advanced Tactical Operations Course PER-227, May 2013
  - Shelby County Business Continuity and Emergency Management Course MGT-381, May 2013
  - OEMA Screening of Persons by Observational Techniques Course AWR-219, June 4, 2013
  - Cincinnati UASI Executive Seminar: Prevention, Response, and Recovery Training, June 12–13, 2013
  - Toledo MMRS MD HazMat Awareness Course, June 2013
  - OEMA Benefit Cost Analysis Course, July 7–9, 2013
  - Medina County Integrated Emergency Management System Course (IEMC), July 8–11, 2013
  - Medina County Leadership Series Training, July 9–10, 2013
  - Ohio Statewide Interoperability Executive Committee (SIEC) Nationwide Public Safety Broadband Network (NPSBN) Training, July 2013
  - Ohio SIEC Next Generation 911 (NextGen911) Training, July 2013
  - OEMA Incident Command Structure (ICS)/EOC Interface Course G-191, August 13, 2013
  - Medina and Summit Counties COOP for Business Training, August 15, 2013
  - Clark County Business Continuity and Emergency Management Course MGT-381, August 2013
  - Cuyahoga County Basic Public Information Officer (PIO) Course G-290, August 2013
  - Shelby County Crisis Management For Schools Course AWR-148, August 2013
  - Franklin County Managing Critical Incidents for Higher Education Course MGT-361-C, August or September 2013
  - OEMA Law Enforcement Active Shooter Emergency Response Course PER-275, September 17–19, 2013
  - Clark County Cyber Awareness Training AWR-136, September 2013
  - OEMA Director's Spring Seminar G-200, September 2013
  - OEMA The EOC's Role in Community Cyber Security Course MGT-384, October 22–24, 2013
  - Ohio EMA PIO/Joint Information Center (JIC) Courses G-290/G-291, October 22–23, 2013
  - OEMA Mitigation for Emergency Managers Course G-393, November 12–13, 2013
  - Cincinnati UASI Improvised Explosive Device (IED) Counterterrorism Workshop Training, first quarter 2014

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- Cincinnati UASI Transit Terrorist Tools and Tactics Training, first quarter 2014
  - OEMA Recovery from Disaster Course G-270.4, January 7–8, 2014
  - OEMA Introduction to Emergency Management Course G-230, January 14–17, 2014
  - Cincinnati UASI HSEEP Course, January 2014
  - Franklin County Senior Officials Workshop for All Hazards Preparedness MGT-312 Training, January 2014
  - Franklin County Response to Food Emergencies PER-273, January 2014
  - OEMA Evacuation and Re-Entry Course G-358, February 19–20, 2014
  - OEMA Trumbull County Mass Fatality Incident Response Course G-386, March 3–5, 2014
  - OEMA Community Mass Care Management Course G-108, March 11–12, 2014
  - Ohio SIEC Interoperable Communications Advanced User Course, March 2014
  - Cincinnati UASI Awareness and Response to Biological Events Training, second quarter 2014
  - Cincinnati UASI Rail Car Incident Response Training, second quarter 2014
  - OEMA Director’s Spring Seminar G-200, April 2014
  - OEMA Basic PIO Series Training G-290/G-291, April 2014
  - OEMA Hazardous Weather and Flood Preparedness Course G-271, May 6–8, 2014
  - Ohio National Guard Interoperable Communications Advanced User Course, May 2014
  - Ohio SIEC NPSBN Course, June 2014
  - Cincinnati UASI Incident Response to Terrorist Bombings Training, third quarter 2014
  - Clark County Congregate Care Training, October 2014
  - Cincinnati UASI IED Counterterrorism Workshop Training, first quarter 2015
  - Cincinnati UASI Transit Terrorist Tools and Tactics Training, first quarter 2015
  - Davis-Besse NPS Off-Site Response Organizations Training, January 2015
  - SIEC NPSBN Course, January 2015
  - Cincinnati UASI Awareness and Response to Biological Events Training, second quarter 2015
  - Cincinnati UASI Rail Car Incident Response Training, second quarter 2015
  - Cincinnati UASI Emergency Response to Domestic and Biological Incidents Training, third quarter 2015
  - Cincinnati UASI Incident Response to Terrorist Bombings Course, third quarter 2015
  - Cincinnati UASI Prevention and Response to Suicide Bombing Incidents Training, fourth quarter 2015

The associated target capabilities that will be validated and enhanced as a result of these exercises and training courses are:

- Citizen Evacuation and Shelter-In-Place
- Communications
- Community Preparedness and Participation
- Critical Infrastructure Protection
- Critical Resource Logistics and Distribution
- Economic and Community Recovery
- Emergency Public Information and Warning
- Environmental Health
- EOC Management
- Fatality Management
- Food and Agriculture Safety and Defense

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- Mass Care (Sheltering, Feeding, and Related Services)
  - Medical Surge
  - On-Site Incident Management
  - Restoration of Lifelines
  - Structural Damage and Mitigation Assessment
  - Volunteer Management and Donations

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## II. Expand Regional Collaboration

The following exercises and training courses support the Expand Regional Collaboration priority:

### Exercises

- COTS LTC Evacuation TTX, January 2013
- Cuyahoga County Public Works Drill, January 2013
- Davis-Besse NPS Off-Site Response Organization Training, January 2013
- Lucas County MCI Officers Seminars/Drills/Training, January 2013
- Ohio National Guard TTX, January 2013
- Scioto County with 52nd CST FSE, January 2013
- Cuyahoga County Public Works Seminars (2), February 2013
- Ohio Bureau of Motor Vehicles (BMV) Limited Scope COOP Multiple Drills (5–6), February–March 2013
- Cuyahoga County Multiagency FSE, March 2013
- Cuyahoga County Public Works Drill, March 2013
- Unconventional Oil and Gas Exploration and Production TTX, March 2013
- COTS Northern Region Rural Hospital FSE, April 2013
- COTS Southern Region Rural Hospital FSE, April 2013
- COTS Partnership Coalition TTX, April 2013
- Davis-Besse NPS Dry Run, April 2013
- Franklin County Chemical Emergency Preparedness Advisory Council (CEPAC) Terrorism HazMat TTX, April 2013
- Ohio Department of Natural Resources Buckeye Lake Dam TTX, April 2013
- Ohio National Guard TTX, April 2013
- Lucas County ICS 300/400, April 2013
- Davis-Besse NPS FSE, May 2013
- Lucas County ICS 300/400, May 2013
- Montgomery County (Dayton) Regional HazMat FSE, May 2013
- Multi-Area Radio Communications Trunking System (MARCS) FSE, May 2013
- Ohio Department of Health (ODH) Bio TTX, June 2013
- Franklin County CRAA/Rickenbacker Mass Casualty FSE, June 2013
- Clark County EOC Development Workshop for Region 3, June 2013
- Clark County Region 3 EOC TTX, July 2013
- Vibrant Response 13-2, August 2013
- Warren County EOC Activation Drill, August 2013
- Lucas County LEPC TTX, September 2013
- Franklin County Regional Metropolitan Statistical Area (MSA) FE, September or October, 2013
- Ohio Bureau of Motor Vehicles Field Operations Multiple Drills, September–October 2013
- Summit County TTX, November 20, 2013
- Clark County Cyber (with Ohio Region 3) TTX, November 2013
- Summit County ICS/EOC Seminar, November 2013
- Summit County/University of Akron TTX, November 2013
- Toledo MMRS MCI Seminars and Drills, January 2014
- Summit County FE, February 2014
- Union County Weather TTX, February 2014

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- Ohio Bureau of Motor Vehicles COOP Investigations & Special Operations Multiple Drills, February and March 2014
  - Ohio Department of Natural Resources (ODNR) Buckeye Lake Dam Safety FE, April 2014
  - Coshocton County LEPC HazMat TTX, April or May 2014
  - Montgomery County Mass Fatality FSE, April 2014
  - Davis-Besse NPS Full Participation, May 2014
  - Knox County EOC FE, May 2014
  - Federal Emergency Management Agency (FEMA) Region V CBRNE Response TTX, May 2014
  - MARCS FSE, May 2014
  - Capstone 2014 FE, June 2014
  - Franklin County CRAA/Columbus Mass Casualty FSE, August 2014
  - Franklin County Regional MSA Terrorism FE, September 2014
  - Cuyahoga County EOC Activation FSE, September 2014
  - Perry Nuclear Power Plant Dry Run, September 2014
  - Knox County Community Hospital FE, October 2014
  - Adams, Brown, Clermont, Hamilton, and Scioto (Southwest Region 7) Counties with NWS Flood (Virtual) TTX, February 2015
  - Clark County Congregate Care TTX, March 2015
  - Medina County FE, April 25, 2013
  - Shelby County LEPC FSE, April 2015
  - Summit County Canton Franklin Airport FSE, May 15, 2015
  - Davis-Besse NPS FSE, May 2015
  - Knox County LEPC FE, May 2015
  - MARCS FSE, May 2015
  - Montgomery County EOC FE, May 2015
  - Clark County Congregate Care FSE, August 2015
  - MARCS FSE, September 2015

## Training

- Summit County CBRNE Medical Management Course, January 16–17, 2013
- Davis-Besse NPS Off-Site Response Organization Training, January 2013
- Lucas County MCI Officers Seminars/Drills Training, January 2013
- Ohio Bureau of Motor Vehicles COOP Introduction Course, January 2013
- Clark County HazMat Safety Officer Triage Training, February 2013
- Delaware County ICS-300/400 Training, February 2013
- Cuyahoga County Fatality Management Training, February 2013
- Darke County ICS-300/400 Training, February 2013
- Darke County LEPC ICS-300/400 Training, February 2013
- Franklin County Cyber Security Incident Handling and Response Course PER-253, February 2013
- Franklin County Cyber Security Prevention, Deterrence, and Recovery Course PER-252, February 2013
- Franklin County Cyber Terrorism Defense Course PER-256, February 2013
- Franklin County Cyber Terrorism First Responder Course PER-257, February 2013
- OEMA Awareness and Response to Biological Effects AWR-118, March 19, 2013
- Cuyahoga County HSEEP Course, March 2013

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- Summit County IC Capabilities for All Hazards Course, March 2013
  - Cincinnati UASI Team Approach to Food Borne Outbreak Course, April 3–4, 2013
  - Summit County Sports Special Event Management Training, April 10–11, 2013
  - Cincinnati UASI Pipeline Security for Rural Communities Course, April 24, 2013
  - Cincinnati UASI Medical Response to Bombing Incidents Course, April 30–May 1, 2013
  - Franklin County ICS-300/400 Course, April 2013
  - Montgomery County Search and Rescue Ropes Course, April 2013
  - Montgomery County Structural Collapse Course, April 2013
  - Summit County International Council of Management Consulting Institutes (ICUMCI) Course, April 2013
  - Cincinnati UASI Screening of Persons by Observation Techniques Training, May 15–16, 2013 (three sessions)
  - Cincinnati UASI Fraudulent Documents Training, May 16, 2013
  - Medina County Exercise Evaluation Course, May 2013
  - Preble County Business Continuity and Emergency Management Course MGT-381, May 2013
  - Shelby County Business Continuity and Emergency Management Course MGT-381, May 2013
  - Medina County Exercise Evaluation Course, June 2013
  - OEMA Screening of Persons by Observational Techniques Course AWR-219, June 4, 2013
  - Medina County Leadership Series Training, July 2013
  - Medina County IEMC, July 8–11, 2013
  - Ohio SIEC NextGen911 Training, July 2013
  - Ohio SIEC NPSBN Training, July 2013
  - Cincinnati UASI Public Information in a WMD/Terrorism Event Course, August 6–7, 2013
  - Medina and Summit Counties COOP for Business Training, August 15, 2013
  - Cincinnati UASI Law Enforcement and Prevention and Deterrence of Terrorist Acts Course, August 21–22, 2013
  - Cuyahoga County Basic PIO Course G-290, August 2013
  - Cincinnati UASI Community Health Care Preparedness and Response to Disaster Course, September 5–6, 2013
  - Clark County Cyber Awareness Course AWR-136, September 2013
  - Franklin County Disaster Management for Public Services Course MGT-317, September 2013
  - OEMA Director’s Spring Seminar G-200, September 2013
  - Ohio SIEC Interoperable Communications Advanced User Course, September 2013
  - OEMA PIO/JIC Courses G-290/G-291, October 22–23, 2013
  - Cuyahoga County Senior Officials Workshop for All Hazards Preparedness Course MGT-312, October 2013
  - Franklin County ICS-300/400 Course, October 2013
  - Medina and Summit Counties Jail Evacuation #2 MGT-382 Course, October 2013
  - Montgomery County ICS-300 Training, October 2013
  - Montgomery County ICS-400 Training, October 2013
  - OEMA The EOC’s Role in Community Cyber Security Course MGT-384, October 22–24, 2013
  - Shelby County Continuity of Government Operations Planning Pilot Course, October 2013
  - Shelby County Continuity of Government Training, October 2013

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- Ohio Bureau of Motor Vehicles COOP Introduction Course, November 2013
  - Cincinnati UASI Mass Fatality Response Course, December 3–4, 2013
  - Montgomery County ICS-300 Course, December 2013
  - Cincinnati UASI Screening of Persons by Observational Techniques Training, first quarter 2014
  - Cincinnati UASI Law Enforcement Prevention and Deterrence of Terrorist Acts (Customized) Training, first quarter 2014
  - Franklin County Response to Food Emergencies Course PER-273, January 2014
  - Franklin County Senior Officials Workshop for All Hazards Preparedness Course MGT-312, January 2014
  - Cincinnati UASI HSEEP Course, January 2014
  - OEMA Recovery from Disaster Course G-270.4, January 7–8, 2014
  - OEMA Introduction to Emergency Management Course G-230, January 14–17, 2014
  - OEMA Evacuation and Re-Entry Course G-358, February 19–20, 2014
  - OEMA Trumbull County Mass Fatalities and Incident Response Course G-386, March 3–5, 2014
  - Ohio SIEC Interoperable Communications Advanced User Course, March 2014
  - Clark County ICS-300/400 Training, March 2014
  - Summit County ICS-300/400 Training, March 2014
  - Cincinnati UASI Law Enforcement and Prevention and Deterrence of Terrorist Acts Training, second quarter 2014
  - Cincinnati UASI Mass Fatalities Incident Response Course, second quarter 2014
  - Medina and Summit Counties Jail Evacuation Planning Course AWR-183, April 2014
  - OEMA Director’s Spring Seminar G-200, April 2014
  - OEMA Basic PIO Series Training G-290/G-291, April 2014
  - OEMA Hazardous Weather and Flood Preparedness Course G-271, May 6–8, 2014
  - OEMA Rapid Needs Assessment Course G-250.7, June 17, 2014
  - Ohio SIEC NPSBN Course, June 2014
  - Cincinnati UASI Critical Infrastructure and Key Assets Training, third quarter 2014
  - Cincinnati UASI Medical Preparedness and Response to Bombing Incidents Training, third quarter 2014
  - Cincinnati UASI Planning and Intervention for Gangs, Hate, and Terrorist Groups in Rural Jails and Prisons Training, third quarter 2014
  - Cincinnati UASI Public Information in a WMD/Terrorism Incident Training, third quarter 2014
  - Cincinnati UASI Surveillance Detection Seminar/Training, third quarter 2014
  - Cincinnati UASI Active Shooter Training, third quarter 2014
  - Clark County Damming/Diking Course, July 2014
  - Clark County Congregate Care Training, October 2014
  - Cuyahoga, Medina, and Summit Counties Waste Water Management Course MGT-343, October 2014
  - Cuyahoga, Medina, and Summit Counties Electrical Utility Course MGT-345, October 2014
  - Cuyahoga, Medina, and Summit Counties Transit Terrorism Course, November 2014
  - Cuyahoga County ICS/EOC Interface Course G-191, December 2014
  - Cuyahoga County ICS-400 Course, December 2014
  - Cincinnati UASI Law Enforcement Prevention and Deterrence of Terrorist Acts (Customized) Training, first quarter 2015

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- Cincinnati UASI Screening of Persons by Observational Techniques Course, first quarter 2015
  - Ohio Department of Natural Resources Exercise Design Course G-230, January 7–8, 2015
  - Davis-Besse NPS Off-Site Response Organizations Training, January 2015
  - Cincinnati UASI Law Enforcement and Prevention and Deterrence of Terrorist Acts Training, second quarter 2015
  - Cincinnati UASI Mass Fatalities Incident Response Course, second quarter 2015
  - Franklin County ICS-300/400 Training, April 2015
  - Cincinnati UASI A Coordinated Response to Food Emergencies: Practice and Execution Training, third quarter 2015
  - Cincinnati UASI Critical Infrastructure and Key Assets Training, third quarter 2015
  - Cincinnati UASI Medical Preparedness and Response to Bombing Incidents Training, third quarter 2015
  - Cincinnati UASI Planning and Intervention for Gangs, Hate, and Terrorist Groups in Rural Jails and Prisons Training, third quarter 2015
  - Cincinnati UASI Public Information in a WMD/Terrorism Incident Training, third quarter 2015
  - Cincinnati UASI Surveillance Detection Seminar/Training, third quarter 2015
  - SIEC NPSBN Course, July 2015
  - Cincinnati UASI Active Shooter Training, fourth quarter 2015
  - Cuyahoga, Medina, and Summit Counties Wastewater Management Course MGT-343, October 2015
  - Cuyahoga, Medina, and Summit Counties IEMC, October 2015
  - Cuyahoga, Medina, and Summit Counties Electrical Utilities Course MGT-345, October 2015
  - Franklin County ICS-300/400 Training, October 2015
  - Cuyahoga, Medina, and Summit Counties Transit Terrorism Course, November 2015

The associated target capabilities that will be validated and enhanced as a result of these exercises and training courses are:

- Citizen Evacuation and Shelter-In-Place
- Communications
- Critical Resource Logistics and Distribution
- Economic and Community Recovery
- Emergency Public Safety and Security Response
- EOC Management
- Explosive Device Response Operations
- Fatality Management
- Fire Incident Response Support
- Intelligence and Information Sharing and Dissemination
- Information Gathering and Recognition of Indicators and Warnings
- Intelligence Analysis and Production
- Law Enforcement Investigations and Operations
- Mass Prophylaxis
- Medical Supplies Management and Distribution
- Medical Surge
- On-Site Incident Management

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- Responder Safety and Health
  - Restoration of Lifelines
  - WMD and HazMat Response and Decontamination

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### **III. NIMS/Operational Coordination (includes a focus on EOC Operations and On-Site Incident Management)**

The following exercises and training courses support the implementation of the NIMS/Operational Coordination (includes a focus on EOC operations and on-site incident management) priority:

#### **Exercises**

- Cuyahoga County Citizen Corps Drill, January 2013
- Cuyahoga County Public Works Drill, January 2013
- Davis-Besse NPS Offsite Response Organization Training, January 2013
- Lucas County MCI Officers Seminars/Drills/Training, January 2013
- Scioto County with 52nd CST FSE, January 2013
- Cuyahoga County LEPC Seminar/Workshop, February 2013
- Shelby County LEPC FE, February 2013
- Cuyahoga County Citizen Corps FSE, February 2013
- Cuyahoga County Public Works Seminars (2), February 2013
- Shelby County FE, February 2013
- Warren County LEPC and Terrorism FSE, March 2013
- Cuyahoga County Department of Public Health (CDPH) Shelter in Place TTX, March 2013
- Cuyahoga County Functional Needs TTX, March 2013
- Cuyahoga County Public Works Seminar, March 2013
- Cuyahoga County Public Works Drill, March 2013
- Cuyahoga County Multiagency FSE, March 2013
- Delaware County Graded LEPC Chlorine Release HazMat Response TTX, March 2013
- Shelby County Virtual Flood TTX, March 2013
- Unconventional Oil and Gas Exploration and Production TTX, March 2013
- Davis-Besse NPS Dry Run, April 2013
- Coshocton County LEPC HazMat FSE, April 2013
- Davis-Besse NPS Dry Run, April 2013
- Delaware County Biennial EOC FE, April 2013
- Lucas County ICS 300/400, April 2013
- Coshocton County LEPC HazMat FSE, April or May 2013
- Cuyahoga County MES TTX, May 2013
- Davis-Besse NPS FSE, May 2013
- Knox County Apple Valley Dam Sheltering TTX, May 2013
- Hamilton County Fire Chiefs FSE, May 2013
- MARCS FSE, May 2013
- Hamilton County LEPC TTX, May 2013
- Lucas County ICS 300/400, May 2013
- Ohio Homeland Security TTX, May 2013
- Pickaway County HazMat FSE, May 2013
- Preble County LEPC FSE, May 11, 2013
- Shelby County LEPC FSE, May 11, 2013
- Union County HazMat LEPC FSE, May 2013
- Clark County EOC Development Workshop for Region 3, June 2013
- ODH Bio TTX, June 2013
- Clark County Region 3 EOC TTX, July 2013
- Montgomery County Mass Fatality TTX, July 2013

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- Ohio National Guard Homeland Response Force (HRF) Response FSE, July 2013
  - Cuyahoga County Northeast Ohio Regional (NEO) TTX, August 2013
  - Knox County Kenyon College FE, August 2013
  - Vibrant Response 13-2, August 2013
  - Warren County EOC Activation Drill, August 2013
  - Lucas County LEPC TTX, September 2013
  - MARCS FSE, September 2013
  - Ohio Department of Homeland Security Drill, September 2013
  - Knox Community Hospital TTX, October 2013
  - Summit County TTX, November 20, 2013
  - Summit County/University of Akron TTX, November 2013
  - Delaware County EOC FE, December 2013
  - Toledo MMRS MCI Seminars and Drills, January 2014
  - Summit County FE, February 2014
  - Union County Weather TTX, February 2014
  - Warren County EOC Drill/FE, February 2014
  - Summit County ICS/EOC Seminar, March 2014
  - Warren County MCI FE, March 2014
  - Summit County LEPC HazMat Exercise, April 19, 2014
  - Delaware County EOC FE, April 2014
  - Ohio Department of Natural Resources Buckeye Lake Dam Safety FE, April 2014
  - Coshocton County LEPC HazMat TTX, April or May 2014
  - Cuyahoga County LEPC MCI TTX, May 2014
  - Hamilton County LEPC FE, May 2014
  - Knox County EOC FE, May 2014
  - Pickaway County LEPC TTX, May 2014
  - Union County HazMat TTX, May 2014
  - Knox County LEPC EOC FE, May 2014
  - Capstone 2014 FE, June 2014
  - Clark County Business COOP TTX, August 2014
  - Knox County Kenyon College FE, August 2014
  - Franklin County CRAA/Columbus Mass Casualty FSE, August 2014
  - Cuyahoga County EOC Activation FSE, September 2014
  - Perry Nuclear Power Plant Dry Run, September 2014
  - Summit County ICS/EOC Seminar, September 2014
  - Warren County EOC Drill/FE, September 2014
  - Knox County Community Hospital FE, October 2014
  - Warren County Incident Management Team (IMT) FE, November 2014
  - Delaware County Biannual EOC FE, December 2014
  - Adams, Brown, Clermont, Hamilton, and Scioto Counties (Southwest Region 7) with NWS Flood (Virtual) TTX, February 2015
  - Clark County Congregate Care TTX, March 2015
  - Warren County State Emergency Response Commission (SERC) LEPC FSE, March 2015
  - Cuyahoga County Functional Needs and Pets - FE, April 2015
  - Delaware County Biannual EOC FE, April 2015
  - Shelby County LEPC FSE, April 2015
  - Medina County FE, April 25, 2015

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- Medina FE, April 25, 2015
  - Coshocton County LEPC HazMat FE, April or May 2015
  - Summit County Canton Franklin Airport FSE, May 15, 2015
  - Pickaway County LEPC EOC FE, May 15, 2015
  - Clark County LEPC FSE, May 2015
  - Darke County EOC FSE, May 2015
  - Darke County LEPC TTX, May 2015
  - Davis-Besse NPS FSE, May 2015
  - Franklin County CEPAC HazMat TTX, May 2015
  - Hamilton County LEPC FSE, May 2015
  - MARCS FSE, May 2015
  - Montgomery County EOC FE, May 2015
  - Union County HazMat FE, May 2015
  - Cuyahoga County Recovery TTX, June 2015
  - Clark County LEPC TTX, June 2015
  - Cuyahoga County Citizen Corps FSE, June 2015
  - Cuyahoga County Recovery TTX, July 2015
  - Cuyahoga County NE Ohio Region 8 Fusion FE, August 2015
  - Knox County Kenyon College FE, August 2015
  - Warren County EOC Drill/FE, August 2015
  - MARCS FSE, September 2015
  - Knox Community Hospital FE, October 2015
  - Delaware County Biannual EOC FE, December 2015

## Training

- Coshocton County ICS-100/700 for Elected Officials, January 2013
- Cuyahoga County Disaster Management for Public Services MGT-317, January 2013
- Cuyahoga County EOC Training, January 2013
- Cuyahoga County Incident Response to Terrorist Bombings Course, January 2013
- Cuyahoga County Medical Preparedness and Response to Bombing Incidents PER-233, January 2013
- Davis-Besse NPS Off-Site Response Organization Training, January 2013
- Summit County CBRNE Medical Management Course, January 16–17, 2013
- Cincinnati UASI Sports and Special Events Incident Management Training, February 5–6, 2013
- Coshocton County ICS-100/700 for Elected Officials, February 2013
- Cuyahoga County Fatality Management Training, February 2013
- Cuyahoga County Medical Management for CBRNE Events PER-211 Training, February 2013
- Darke County ICS-300/400 Training, February 2013
- OEMA Public Safety WMD Response Sampling Techniques and Guidelines PER-222, February 2013
- Toledo MMRS WMD HazMat Awareness Course, February 2013
- Warren County ICS-300/400 Training, February 2013
- OEMA Tactical Planning for Weapons of Mass Destruction Incidents MGT-321, March 12–13, 2013
- Cincinnati UASI EOC Operations and Planning Training, March 12–14, 2013

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- Cuyahoga County Emergency Support Function (ESF) EOC Training, March 2013
  - Cuyahoga County HSEEP Course, March 2013
  - OEMA Awareness and Response to Biological Effects Training AWR-118, March 2013
  - OEMA Preparing Communities for Animal, Plant, and Food Incidents Training AWR-117, March 2013
  - Shelby County Business Continuity and Emergency Management Course MGT-381, March 2013
  - Shelby County Resource Inventory Course MGT-339, March 2013
  - Summit County IC Capabilities for All Hazards Course, March 2013
  - Summit County ICS-300/400 Training, March 2013
  - Toledo MMRS WMD HazMat Operations Training, March 2013
  - Union County EOC Training, March 2013
  - Warren County ICS/EOC Interface Course G-191, March 2013
  - Cincinnati UASI WebEOC Training, second quarter 2013
  - Cincinnati UASI RAVEN911 Training, second quarter 2013
  - Clark County EOC Training, April 2013
  - Summit County Sports Special Event Management Training, April 2013
  - Summit County IUCMCI Training, April 2013
  - OEMA Emergency Response to Terrorist Incidents Course PER-220, April 2013
  - Warren County EOC Operations & Planning Training MGT-346, April 2013
  - Medina County Exercise Evaluation Course, May 2013
  - Cuyahoga County ESF EOC Training, May 2013
  - OEMA WMD Advanced Tactical Operations PER-227 Course, May 2013
  - Preble County Business Continuity and Emergency Management Course MGT-391, May 2013
  - Summit County IC Capabilities for All Hazards Course, May 2013
  - Warren County Command and General Staff IMT Training, May 2013
  - Warren County IMT Training, May 2013
  - ODH Multiple DOC Training, June 30, 2013
  - Cuyahoga County COOP Training, June 2013
  - Cuyahoga County ICS-400 Training, June 2013
  - OEMA Screening of Persons by Observational Techniques AWR-219 Course, June 4, 2013
  - Toledo MMRS WMD HazMat Awareness Course, June 2013
  - Medina County IEMC, July 8–11, 2013
  - Medina County Leadership Series Training, July 2013
  - Ohio SIEC NextGen911 Training, July 2013
  - Ohio SIEC NPSBN Training, July 2013
  - Summit County IEMC, July 2013
  - OEMA ICS/EOC Interface G-191 Course, August 13, 2013
  - Cuyahoga County Basic PIO Course G-290, August 2013
  - Medina and Summit Counties COOP for Business Training, August 2013
  - ODH Multiple ICS Training, August 2013
  - Shelby County Crisis Management for Schools Course AWR-148, August 2013
  - OEMA Law Enforcement Active Shooter Emergency Response PER-275 Course, September 17–19, 2013
  - Cincinnati UASI Disaster Management for Electric Power Systems Course MGT-340, September 25–26, 2013

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- Cuyahoga County ICS-300 Course, September 2013
  - OEMA Director's Spring Seminar G-200, September 2013
  - Ohio SIEC Interoperable Communications Advanced User Course, September 2013
  - Summit County ICS-300/400 Training, September 2013
  - Cincinnati UASI Disaster Management for Public Services Training, fourth quarter 2013
  - Cincinnati UASI Disaster Preparedness for Community Infrastructure: Hospitals and Healthcare Training, fourth quarter 2013
  - Cincinnati UASI Disaster Management for Water and Waste Water Utilities Course, fourth quarter 2013
  - OEMA PIO/JIC Courses G-290/G-291, October 22–23, 2013
  - OEMA The EOC's Role in Community Cyber Security Course MGT-384, October 22–24, 2013
  - Cincinnati UASI ICS-300 Course, October 29–31, 2013
  - Clark County HazMat Safety Training, October 2013
  - Cuyahoga County Senior Officials Workshop for All Hazards Preparedness MGT-312, October 2013
  - Montgomery County ICS-300 Course, October 2013
  - Montgomery County ICS-400 Course, October 2013
  - Shelby County Continuity of Government Operations Pilot Course, October 2013
  - Shelby County Continuity of Government Operations Planning Course Pilot, October 2013
  - Warren County ICS Overview for Executives and Local Officials Course G-402, October 2013
  - Ohio EMA Integrating Access and Functional Needs Into Emergency Planning Course G-197, November 19–20, 2013
  - Clark County HazMat Safety Officer Safety Training, November 2013
  - Knox County ICS-300 (nontraditional delivery), November 2013
  - OEMA Advanced Forensic Investigations for Hazardous Environments Course PER-228, November 2013
  - Cincinnati UASI ICS-400 Course, December 3–4, 2013
  - Cuyahoga County ICS/EOC Interface Course G-191, December 2013
  - Cuyahoga County ICS-400 Course, December 2013
  - Montgomery County ICS-300 Course, December 2013
  - Cincinnati UASI Command and General Staff Functions Training, first quarter 2014
  - Cincinnati UASI EOC Operations and Planning Training, first quarter 2014
  - Franklin County Senior Officials Workshop for All Hazards Preparedness MGT-312, January 2014
  - Franklin County Response to Food Emergencies PER-273, January 2014
  - Knox County ICS for Executives and Local Officials G-402 Course, January 2014
  - Warren County ICS-300/400 Course, January 2014
  - OEMA Recovery from Disaster Course , January 7–8, 2014
  - OEMA Introduction to Emergency Management G-230 Course, January 14–17, 2014
  - OEMA Evacuation and Re-Entry Course G-358, February 19–20, 2014
  - Coshocton County ICS-300/400 Training, February 2014
  - Franklin County ICS-300/400 Training, February 2014
  - OEMA Mass Fatality Incident Response Course G-386, March 4–5, 2014
  - Clark County ICS-200/400 Training, March 2014
  - Cuyahoga County ICS-300/400 Training, March 2014

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- Knox County ICS/EOC Interface Course G-191, March 2014
  - SIEC Interoperable Communications Advanced Course, March 2014
  - Summit County ICS 300/400 Training, March 2014
  - Cincinnati UASI COOP Planning Training, second quarter 2014
  - OEMA Director's Spring Seminar G-200, April 2014
  - OEMA Basic PIO Series G-290/291, April 2014
  - Clark County EOC Training, April 2014
  - OEMA Rapid Needs Assessment Course G-250.7, June 17, 2014
  - SIEC NPSBN Course, June 2014
  - Cuyahoga County ICS-400 Course, June 2014
  - Cuyahoga County COOP Training, June 2014
  - Cuyahoga County Personal Radiation Detector Course PER-300, July 2014
  - Cuyahoga County Basic PIO Course G-290, August 2014
  - Cuyahoga County ICS-300 Course, September 2014
  - Summit County ICS-300/400 Course, September 2014
  - Cincinnati UASI ICS-300 Course, fourth quarter 2014
  - Cincinnati UASI ICS-400 Course, fourth quarter 2014
  - Cincinnati UASI Tactical Planning for WMD Events Training, fourth quarter 2014
  - Cincinnati UASI Prevention and Response to Suicide Bombing Incidents Course, fourth quarter 2014
  - Montgomery County ICS-300, October 2014
  - Montgomery County ICS-400, October 2014
  - Warren County ICS Overview for Executives and Local Officials G-402 Course, October 2014
  - Cuyahoga County ICS/EOC Interface Course G-191, December 2014
  - Cuyahoga County ICS-400 Course, December 2014
  - Cincinnati UASI EOC Operations and Planning Training, first quarter 2015
  - Cincinnati UASI Command and General Staff Functions Training, first quarter 2015
  - Ohio Department of Natural Resources Exercise Design Course G-230, January 7–8, 2015
  - Davis-Besse NPS Off-Site Response Organizations Training, January 2015
  - Cuyahoga County ICS-300 Course, March 2015
  - Cincinnati UASI COOP Planning Training, second quarter 2015
  - Clark County EOC Training, April 2015
  - Franklin County ICS-300/400 Training, April 2015
  - Warren County IEMC, May 2015
  - Cuyahoga County COOP Training, June 2015
  - Cuyahoga County ICS-400 Training, June 2015
  - SIEC NPSBN Course, July 2015
  - Cuyahoga County Basic PIO Course G-290, August 2015
  - Cuyahoga County ICS-300 Course, September 2015
  - Cincinnati UASI ICS-300 Course, fourth quarter 2015
  - Cincinnati UASI ICS-400 Course, fourth quarter 2015
  - Cincinnati UASI Tactical Planning for WMD Events Training, fourth quarter 2015
  - Cincinnati UASI Prevention and Response to Suicide Bombing Incidents Course, fourth quarter 2015
  - Cuyahoga County ICS/EOC Interface Course G-191, December 2015
  - Cuyahoga County ICS-400 Course, December 2015

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The associated target capabilities that will be validated and enhanced as a result of these exercises and training courses are:

- Citizen Evacuation and Shelter in Place
- Communications
- Community Preparedness and Participation
- Critical Resource Logistics and Distribution
- Economic and Community Recovery
- Emergency Public Information and Warning
- Emergency Public Safety and Security Response
- EOC Management
- Explosive Device Response Operations
- Fatality Management
- Fire Incident Response Support
- Intelligence and Information Sharing and Dissemination
- Land Based Search and Rescue
- Mass Care (Sheltering, Feeding, and Related Services)
- On-Site Incident Management
- Planning
- Responder Safety and Health
- Restoration of Lifelines
- Structural Damage and Mitigation Assessment
- WMD and HazMat Response and Decontamination

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#### **IV. CBRNE Detection and Response (includes collapse search and rescue and bomb squads).**

The following exercises and training courses support the CBRNE Detection and Response (includes collapse search and rescue and bomb squads) priority:

##### **Exercises:**

- Cuyahoga County Public Works Drill, January 2013
- Lucas County MCI Officers Seminars/Drills/Training, January 2013
- Ohio National Guard TTX, January 2013
- Scioto County with 52nd CST FSE, January 2013
- Cincinnati UASI Queen City Metro Cincinnati FSE, February 2013
- Cuyahoga County LEPC Seminar/Workshop, February 2013
- Hamilton County IED FSE, February 2013
- Shelby County FE, February 2013
- Cuyahoga County HazMat FSE, March 2013
- Delaware County LEPC Chlorine Release HazMat Response TTX, March 2013
- Davis-Besse NPS Dry Run, April 2013
- Ohio National Guard TTX, April 2013
- Darke County LEPC Chemical Shelter FSE, May 4, 2013
- Davis-Besse NPS FSE, May 2013
- Cuyahoga County LEPC FE, May 2013
- Preble County LEPC FSE, May 2013
- Clark County EOC Development Workshop for Region 3, June 2013
- Ohio National Guard HRF Response FE, July 2013
- Vibrant Response 13-2, August 2013
- Lucas County MCI Response FSE, October 2013
- Lucas County LEPC TTX, October 2013
- Summit County TTX, November 20, 2013
- Summit County/University of Akron TTX, November 2013
- Toledo MMRS MCI Seminars/Drills, January 2014
- Summit County FE, February 2014
- Summit County LEPC HazMat TTX, April 19, 2014
- Cuyahoga County Medical Examiners FSE, April 2014
- Montgomery County Mass Fatality FSE, April 2014
- Coshocton County LEPC HazMat TTX, April or May 2014
- Delaware County EOC FE, April or May 2014
- Clark County LEPC MCI TTX, May 2014
- Darke County LEPC SALT TTX, May 2014
- FEMA Region V CBRNE Response TTX, May 2014
- Knox County LEPC EOC FE, May 2014
- Toledo MMRS HazMat WMD MCI TTX, May 2014
- Clark County Business COOP TTX, August 2014
- Knox County Kenyon College FE, August 2014
- Franklin County CRAA/Columbus Mass Casualty FSE, August 2014
- Franklin County Regional MSA Terrorism FE, September 2014
- Perry Nuclear Power Plant Dry Run, September 2014
- Delaware County HazMat FSE, October 2014

- Knox County Community Hospital FE, October 2014
- Warren County SERC LEPC FSE, March 2015
- Medina County FE, April 25, 2015
- Shelby County LEPC FSE, April 2015
- Clark County LEPC FSE, May 2015
- Darke County LEPC TTX, May 2015
- Davis-Besse NPS Full Participation, May 2015
- Franklin County CEPAC HazMat TTX, May 2015
- Montgomery County EOC FE, May 2015
- Summit County Canton Franklin Airport FSE, May 15, 2015
- Clark County LEPC TTX, June 2015

## **Training**

- Davis-Besse NPS Offsite Response Organization Training, January 2013
- Cuyahoga County HazMat Tech Training, January 2013
- Summit County CBRNE Medical Management Course, January 16–17, 2013
- Cincinnati UASI HazMat IQ Above the Line/Below the Line Training (two sessions), February 21, 2013
- Clark County HazMat Safety Officer Triage Training, February 2013
- OEMA Public Safety WMD Response Sampling Techniques and Guidelines PER-222, February 2013
- Toledo MMRS WMD HazMat Awareness Course, February 2013
- Cincinnati UASI HazMat IQ Above the Line/Below the Line Training, March 20, 2013
- Cuyahoga County HSEEP Course, March 2013
- Cuyahoga County Incident Response to Terrorist Bombings AWR-130 Course, March 2013
- Darke County HazMat IQ Training, March 2013
- OEMA Awareness and Response to Biological Effects AWR-118 Training, March 2013
- Ohio EMA Tactical Planning for Weapons of Mass Destruction Incidents MGT-321 Training, March 2013
- Toledo MMRS WMD HazMat OPS Training, March 2013
- Cincinnati UASI HazMat IQ Above the Line/Below the Line Training, April 5, 2013
- Toledo MMRS HazMat IQ Course, April 5, 2013
- Cincinnati UASI HazMat IQ Above the Line/Below the Line Training, April 6, 2013
- OEMA Information Collection on Patrol AWR-297 Course, April 9, 2013
- Ohio EMA Law Enforcement Prevention & Deterrence of Terror Training, April 9–10, 2013
- Ohio Strategic Analysis and Information Center (SAIC) Information Collection on Patrol Course AWR-297, April 9, 2013
- Summit County Sports Special Event Management Training, April 10–11, 2013
- Cincinnati UASI Transit Terrorist Tools and Tactics Course, April 16–18, 2013
- OEMA Emergency Response to Terrorist Incidents Course PER-220, April 23–24, 2013
- Montgomery County Search and Rescue Ropes Course, April 2013
- Montgomery County Structural Collapse Course, April 2013
- Cincinnati UASI Initial Law Enforcement Response to Suicide Bombing Attacks Course, May 9, 2013
- OEMA WMD Advance Tactical Operations Course PER-227, May 2013
- Delaware County HazMat IQ Responder Safety/HazMat Training, June 2013

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- Lucas County Advanced Computer-Aided Management of Emergency Operations (CAMEO) Training, June 2013
  - OEMA Screening of Persons by Observational Techniques Course AWR-219, June 2013
  - Toledo MMRS WMD HazMat Awareness Course, June 2013
  - Summit County IEMC, July 2013
  - Medina and Summit Counties COOP for Business Training, August 2013
  - Cuyahoga County Medical Management for CBRNE Events Training PER-211, September 2013
  - Delaware County HazMat IQ Training, September 2013
  - Cincinnati UASI Initial Law Enforcement Response to Terrorist Bombing Course, fourth quarter 2013
  - Cincinnati UASI Emergency Response to Domestic Biological Incidents Course, October 9–10, 2013
  - Cincinnati UASI Bioterrorism: Mass Prophylaxis Preparedness and Planning Course, October 22–23, 2013
  - OEMA PIO/JIC Courses G-290/G-291, October 22–23, 2013
  - Cincinnati UASI Prevention and Response to Suicide Bombing Incidents Course, October 2013
  - OEMA Advanced Forensic Investigations for Hazardous Environments PER-228 Course, November 18–22, 2013
  - Montgomery County ICS-300 Course, December 2013
  - Cincinnati UASI IED Counterterrorism Workshop Training, first quarter 2014
  - Cincinnati UASI Transit Terrorist Tools and Tactics Training, first quarter 2014
  - Cincinnati UASI Introduction to CAMEO Course, March 14, 2014
  - Lucas County HazMat WMD Tech Training, March 2014
  - Cincinnati UASI Awareness and Response to Biological Events Training, second quarter 2014
  - Cincinnati UASI Rail Car Incident Response Training, second quarter 2014
  - Toledo MMRS HazMat IQ Tech Training, April 2014
  - OEMA Introduction to CAMEO Course PER-229, May 20–22, 2014
  - OEMA Advanced CAMEO Course MGT-320, June 3–5, 2014
  - Cincinnati UASI Emergency Response to Domestic and Biological Incidents Course, third quarter 2014
  - Cincinnati UASI Incident Response to Terrorist Bombings Course, third quarter 2014
  - Franklin County Bioterrorism, Mass Prophylaxis and Preparedness Planning Course MGT-319, July 2014
  - Cincinnati UASI Advanced CAMEO Course, September 2014
  - Cincinnati UASI IED Counterterrorism Workshop Training, first quarter 2015
  - Cincinnati UASI Transit Terrorist Tools and Tactics Training, first quarter 2015
  - Ohio Department of Natural Resources Exercise Design Course G-230, January 7–8, 2015
  - Davis-Besse NPS Offsite Response Organizations Training, January 2015
  - Cincinnati UASI Awareness and Response to Biological Events Training, second quarter 2015
  - Cincinnati UASI Rail Car Incident Response Training, second quarter 2015
  - Cincinnati UASI Cincinnati UASI Emergency Response to Domestic and Biological Incidents Training, third quarter 2015
  - Cincinnati UASI Incident Response to Terrorist Bombings Course, third quarter 2015

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The associated target capabilities that will be validated and enhanced as a result of these exercises and training courses are:

- CBRNE Detection
- Communications
- Critical Resource Logistics and Distribution
- Emergency Public Information and Warning Emergency Public Safety and Security Response
- Environmental Health
- EOC Management
- Epidemiological Surveillance and Investigation
- Explosive Device Response Operations
- Fatality Management
- Fire Incident Response Support
- Medical Surge
- Mass Prophylaxis
- On-Site Incident Management
- Responder Safety and Health
- WMD and HazMat Response and Decontamination

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## METHODOLOGY AND EVENT TRACKING

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### State of Ohio

Training courses were selected based on review of the State's Hazard Analysis and Risk Assessment, input from a State Training Council representing local and State emergency management agencies (EMAs), National Incident Management System (NIMS) requirements and Ohio Administrative Code (OAC) training requirements for newly appointed local emergency management directors and general input from local and State constituents. Exercise evaluations and After Action Reports (AARs)/Improvement Plans (IPs) were also used as tools to determine training needs and requirements. Courses leading to achievement of the Federal Emergency Management Agency (FEMA) Professional Development Series (PDS) and Advanced Professional Series (APS) are also included as professional development and continuing education opportunities for emergency management staff, first responders, volunteers, and others active in emergency management.

Exercises were chosen based upon previous real-world and exercise AARs/IPs, as well as based on the State Homeland Security Strategy and the State Preparedness Report. Ohio is tracking corrective action progression and improvement planning via the State's AAR database for exercises conducted prior to the FY 2006 and via the U.S. DHS Corrective Action Program (CAP) System for exercises conducted since FY 2006.

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## MULTI-YEAR TRAINING AND EXERCISE SCHEDULE

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### State of Ohio

The State of Ohio's Multi-Year Training and Exercise Schedule uses a building-block approach to plan training courses and exercises based on the State's priorities. The building-block approach outlines a training and exercise regimen that maximizes mutual reinforcement, allows for sensible preparation (e.g., equipment purchase or training courses), and ensures progression in exercise complexity. These projected training and exercise activities are scheduled from January 2013 to December 31, 2015.

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
OEMA Field Liaison District 1	Davis-Besse NPS Off-Site Response Organizations Training			Davis-Besse NPS Dry Run	Davis-Besse NPS FSE	Lucas County CAMEO Training				Lucas County MCI Response FSE		
	Lucas County MCI Officers Seminars/ Drills Training			Lucas County ICS-300/400 Course	Lucas County ICS-300/400 Course					Lucas County LEPC TTX		
OEMA Field Liaison District 2												
OEMA Field Liaison District 3	Cuyahoga County Fusion TLO Training	Cuyahoga County Medical Management for CBRNE Events PER-211 Training	Cuyahoga County Incident Response to Terrorist Bombings AWR-130 Course	Cuyahoga County Ohio Rapid Assessment Method NEORAMSS TTX	Cuyahoga County ESF EOC Training	Cuyahoga County ICS-400 Training	Medina County Leadership Series Training	Cuyahoga County Basic PIO G-290 Course	Cuyahoga County ICS-300 Course	Cuyahoga County Senior Officials Workshop for All Hazards Preparedness Course MGT-312	Summit County ICS/EOC Seminar	Cuyahoga County ICS-400 Course
	Cuyahoga County Medical Preparedness & Response to Bombing Incidents PER-233 Training	Cuyahoga County Fatality Management Training	Cuyahoga County ICS-300 Course	Summit County Sports Special Events Mgmt Training	Medina County Exercise Evaluation Course	Cuyahoga County COOP Training	Medina County IEMC	Medina & Summit Counties COOP for Business Training	Cuyahoga County Medical Management for CBRNE Events PER-211 Training	Medina & Summit Counties Jail Evacuation MGT-382 Course	Summit County/ University of Akron TTX	Cuyahoga County ICS/EOC Interface G-191 Course
	Cuyahoga County Disaster Management For Public Services Training MGT-317	Shelby County FE	Cuyahoga County HSEEP Course	Summit County IUCMCI Course	Summit County IC Capabilities for All Hazards Course	Medina County Exercise Evaluation Course	Summit County IEMC	Cuyahoga County NEO TTX	Summit County ICS-300/400 Training	Shelby County Continuity of Government Operations Pilot Course	Summit County TTX	

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
OEMA Field Liaison District 3 (continued)	Cuyahoga County EOC Training	Cuyahoga County Citizen Corps FSE	Cuyahoga County ESF EOC Training	Summit County LEPC HazMat FE	Cuyahoga County MES TTX						Shelby County Continuity of Government Training	
	Cuyahoga County HazMat Tech Training	Cuyahoga County LEPC Seminar/ Workshop	Cuyahoga County Functional Needs TTX		Summit County Lead Canton Akron Airport FSE							
	Cuyahoga County Incident Response to Terrorist Bombings Course	Cuyahoga County Public Works Seminars (2)	Cuyahoga County CDPH Shelter in Place TTX		Cuyahoga County LEPC FE							
	Cuyahoga County Citizen Corps Drill		Cuyahoga County HazMat FSE									
	Cuyahoga County Public Works Drill		Cuyahoga County Multi-Agency FSE									
	Summit County CBRNE Medical Management Course		Summit County ICS-300/400 Training									
			Summit County IC Capabilities for All Hazards Course									

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

**TRAINING AND EXERCISE SCHEDULE 2013**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
OEMA Field Liaison District 4		Clark County HazMat Safety Officer Triage Training	Clark County Communications Drill	Clark County Accountability Training	Clark County CAMEO Training	Clark County EOC Development Workshop for Region 3	Clark County Region 3 EOC TTX	Clark County Business Continuity & Emergency Management Course MGT-381	Clark County Cyber Awareness Training AWR-136	Clark County HazMat Safety Training	Clark County HazMat Safety Officer Training	Montgomery County ICS-300 Course
		Darke County ICS-300/400 Training	Darke County HazMat IQ Training	Clark County EOC Training	Darke County LEPC Chem/ Shelter FSE		Montgomery County Mass Fatality TTX	Shelby County Crisis Management for Schools Course AWR-148		Montgomery County ICS-300	Clark County Cyber TTX (Ohio Region 3)	
		Darke County LEPC ICS-300/400 Training	Shelby County Resource Inventory Course MGT-339	Clark County Communications Drill	Montgomery County (Dayton) Regional HazMat FSE					Montgomery County ICS-400 Course		
		Shelby County LEPC FE	Shelby County Virtual Flood TTX	Coshocton County LEPC HazMat FSE	Preble County Business Continuity & Emergency Mgmt Course MGT-381					Shelby County Continuity of Government Operations Planning Course (Pilot)		
			Cuyahoga County Public Works Seminar	Montgomery County S&R Ropes Course	Preble County LEPC FSE							
			Cuyahoga County Public Works Drill	Montgomery County Structural Collapse Course	Shelby County LEPC FSE							
					Shelby County Business Continuity & Emergency Mgmt Course MGT-381							

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013												
	Qtr 1			Qtr 2			Qtr 3			Qtr 4			
	J	F	M	A	M	J	J	A	S	O	N	D	
OEMA Field Liaison District 5	Coshocton County ICS-100/700 for Elected Officials	Coshocton County ICS-100/700 for Elected Officials	Coshocton County ICS-100/700 for Elected Officials	Coshocton County LEPC HazMat FSE (April or May)		Delaware County HazMat IQ Responder Safety/ HazMat Training		Franklin County Managing Critical Incidents for Higher Education MGT 361-C Course (Aug or Sept)		Franklin County ICS-300/400	Knox County ICS 300 (non-traditional delivery)	Delaware County EOC FE	
	Franklin County COOP Planners Workshop G-550	Delaware County ICS-300/400 Training	Delaware County LEPC Chlorine Release HazMat Response TTX	Delaware County Biannual EOC FE	Knox County Dam Sheltering Apple Valley TTX	Franklin County CRAA/ Rickenbacker Mass Casualty FSE		Knox County Kenyon College FE	Franklin County Disaster Management for Public Services MGT-317 Course	Franklin County HazMat (Northwest Area Strike Team) Drill			
	Franklin County Senior Officials Workshop Training	Franklin County Cyber Security, Prevention, Deterrence & Recovery Course PER-252	Union County EOC Training	Franklin County ICS-300/400	Union County LEPC HazMat FSE				Delaware County HazMat IQ Training				
	Franklin County Community Mass Care Mgmt Course G-108	Franklin County Cyber Security Incident Handling & Response Course PER-253		Franklin County CEPAC Terrorism HazMat TTX					Franklin County Regional MSA FE (Sept or Oct)				
	Franklin County Emergency Planning for Special Needs Course G-197	Franklin County Cyber Terrorism Defense Course PER-256									Knox County Community Hospital TTX		
		Franklin County Cyber Terrorism First Responder Course PER-257											

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

**TRAINING AND EXERCISE SCHEDULE 2013**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
<b>OEMA Field Liaison District 6</b>												
<b>OEMA Field Liaison District 7</b>	Scioto County with 52nd CST FSE	Hamilton County IED FSE	Warren County ICS/EOC Interface G-191 Course	Warren County EOC Operations & Planning Training MGT-346	Hamilton County LEPC MCI FSE			Warren County EOC Activation Drill		Warren County ICS Overview for Executives & Local Officials G-402 Course		
		Warren County ICS-300/400 Training	Warren County LEPC and Terrorism FSE		Hamilton County Fire Chiefs' FSE					Warren County TTX		
					Warren County Command & General Staff IMT Training							
					Warren County IMT Training							
					Hamilton County LEPC TTX							

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013												
	Qtr 1			Qtr 2			Qtr 3			Qtr 4			
	J	F	M	A	M	J	J	A	S	O	N	D	
OEMA Field Liaison District 8					Pickaway County HazMat FSE								
Cincinnati UASI	HSEEP Course	Queen City Metro Cincinnati FSE	Emergency Operations Center Operations & Planning Training	Team Approach to Food Borne Outbreak Course	Initial Law Enforcement Response to Suicide Bombing Attacks Course	Executive Seminar: Prevention, Response & Recovery Training		Public Information in a WMD/ Terrorism Event Course	Community Health Care Preparedness & Response to Disaster Course	Emergency Response to Domestic Biological Incidents Training		Mass Fatality Response Course	
	Rapid Assessment Training	Sports & Special Events Incident Management Training	HazMat IQ Above the Line/Below the Line Training	HazMat IQ Above the Line/Below the Line Training	Screening of Persons by Observation Techniques Training (3 sessions)				Disaster Management for Electric Power Systems (MGT- 340)	Bioterrorism: Mass Prophylaxis Preparedness & Planning Training		ICS-400 Course	
	Mobilizing Faith Based Community Organizations Training	HazMat IQ Above the Line/Below the Line Training (two sessions)	Threat & Risk Assessment Training	HazMat IQ Above the Line/Below the Line Training	Fraudulent Documents Training						ICS-300 Course		
	Social Media for Natural Disaster Response Training			Transit Terrorist Tools & Tactics Training	Enhanced Threat & Risk Assessment Training						Prevention & Response to Suicide Bombing Incidents Course		
	Social Media for Natural Disaster Response Training			Pipeline Security for Rural Communities Course				Law Enforcement & Prevention & Deterrence of Terrorist Acts Course			TBD 4th Quarter Disaster Management for Public Services Training		
				Medical Response to Bombing Incidents Course							TBD 4th Quarter Disaster Preparedness for Community Infrastructure: Hospitals & Healthcare Training		

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

**TRAINING AND EXERCISE SCHEDULE 2013**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
Cincinnati UASI (continued)				TBD 2 <sup>nd</sup> Quarter WebEOC Training						TBD 4 <sup>th</sup> Quarter Disaster Management for Water & Waste Water Utilities Training		
				TBD 2 <sup>nd</sup> Quarter RAVEN911 Training						TBD 4 <sup>th</sup> quarter Initial Law Enforcement Response to Terrorist Bombing Training		
				TBD 2 <sup>nd</sup> Quarter HazMat IQ Above the Line/Below the Line Training								
U.S. Coast Guard Cleveland MSU (Sector Buffalo)					TTX							
U.S. Coast Guard Toledo MSU (Sector Detroit)		Marblehead Area Ice Rescue FSE				Oil Spill (Maumee River) TTX						
Toledo MMRS		WMD HazMat Awareness Course	WMD HazMat OPS Training	HazMat IQ FRO Course		WMD/ HazMat Awareness Course						
State of Ohio	BMV COOP Introduction Training	BMV Limited Scope COOP Multiple Drills (5-6)		Ohio SAIC Information Collection on Patrol AWR-297 Course	Unconventional Oil and Gas Exploration and Production TTX	ODH Multiple DOC Training	Ohio SIEC NPSBN Training	ODH Multiple ICS Training	BMV Field Operations Multiple Drills		BMV COOP Introduction Course	
			ODNR Buckeye Lake Dam TTX									
	Ohio National Guard TTX			Ohio National Guard TTX	Unconven- tional Oil and Gas Exploration and Production TTX	ODH BIO TTX	Ohio SIEC NextGen91 1 Training	ODOT (Cleveland) Contra Flow Evacuation FE	Ohio SIEC Interoperable Communications Advanced User Course		ODOT (Cincinnati) Contra Flow Evacuation FE	

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

**TRAINING AND EXERCISE SCHEDULE 2013**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2013											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
State of Ohio (continued)					Ohio MARCS FSE		Ohio National Guard HRF Response FSE	Vibrant Response 13-2 FE	OEMA Director's Spring Seminar G-200			
	Davis-Besse NPS Off-Site Response Organizations Training			Davis-Besse NPS Dry Run	Davis-Besse NPS FSE				OHS Drill			
									Ohio MARCS FSE			
Central Ohio Trauma Systems (COTS)	LTC Evacuation TTX	Franklin County Mass Fatality TTX		Northern Region Rural Hospital FSE								
				Southern Region Rural Hospital FSE								
				Franklin County Partnership Coalition TTX								

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

**TRAINING AND EXERCISE SCHEDULE 2014**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2014												
	Qtr 1			Qtr 2			Qtr 3			Qtr 4			
	J	F	M	A	M	J	J	A	S	O	N	D	
OEMA Field Liaison District 1			Lucas County HazMat WMD Tech Training		Davis-Besse NPS Full Participation Exercise								
			Lucas County HazMat WMD Tech Course										
OEMA Field Liaison District 2													
OEMA Field Liaison District 3		Summit County FE	Cuyahoga County ICS- 300/400 Training	Cuyahoga County ME FSE	Cuyahoga County LEPC MCI TTX	Cuyahoga County ICS-400 Course	Cuyahoga County Personal Radiation Detector Course PER-300	Cuyahoga County Basic PIO Course G-290	Perry NPP Dry Run	Cuyahoga, Medina, & Summit Counties Waste Water Management Course MGT-343	Cuyahoga, Medina, & Summit Counties Transit Terrorism Course	Cuyahoga County ICS/EOC Interface Course G-191	
			Summit County ICS-300/400 Training	Summit County LEPC HazMat TTX		Cuyahoga County COOP Training	Beaver Valley NPS FSE		Summit County ICS-300 Course	Cuyahoga, Medina, & Summit Counties Electrical Utility Course MGT-345		Cuyahoga County ICS-400 Course	
				Medina/ Summit Counties Jail Evacuation Planning Course AWR-183					Summit County ICS/EOC Seminar				
			Summit County ICS/EOC Seminar						Cuyahoga County ICS-300 Course				

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

**TRAINING AND EXERCISE SCHEDULE 2014**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2014											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
<b>OEMA Field Liaison District 3 (continued)</b>									Cuyahoga County EOC Activation FSE			
<b>OEMA Field Liaison District 4</b>			Clark County ICS-300/400 Training	Clark County EOC Training	Clark County LEPC MCI TTX		Clark County Damming/Diking Course	Clark County Business COOP TTX		Clark County Congregate Care Training		
				Montgomery County Mass Fatality FSE	Darke County LEPC SALT TTX							
					Clark County LEPC TTX							
<b>OEMA Field Liaison District 5</b>	Franklin County Response to Food Emergencies PER-273	Coshocton County ICS-300/400 Course	Knox County ICS/EOC Interface G-191 Course	Coshocton County LEPC HazMat TTX			Franklin County Bioterrorism Mass Prophylaxis & Preparedness Planning MGT-319 Course	Franklin County CRAA/Columbus Mass Casualty FE	Franklin County Regional MSA Terrorism FSE	Delaware County HazMat FSE		Delaware County Biannual EOC FE
	Franklin County Senior Officials Workshop for All Hazards Preparedness MGT-312	Franklin County ICS-300/400 Training		Delaware County EOC FE	Knox County LEPC EOC FE			Knox County Kenyon College FE		Knox County Community Hospital FE		
	Knox County ICS for Executives & Local Officials G-402 Course	Union County Weather TTX		Franklin County CEPAC HazMat TTX	Knox County EOC FE							
					Union County HazMat TTX							

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

**TRAINING AND EXERCISE SCHEDULE 2014**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2014											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
<b>OEMA Field Liaison District 6</b>												
<b>OEMA Field Liaison District 7</b>	Warren County ICS-300/400 Course	Warren County EOC Drill/FE	Warren County MCI FE		Hamilton County LEPC FE				Warren County EOC Drill/FE	Warren County ICS Overview for Executives & Local Officials Course G-402	Warren County IMT FE	
<b>OEMA Field Liaison District 8</b>					Pickaway County LEPC TTX							
<b>Cincinnati UASI</b>	HSEEP Course		Introduction to CAMEO Course	TBD 2 <sup>nd</sup> Quarter Awareness & Response to Biological Events Training					Advanced CAMEO Course	TBD 4 <sup>th</sup> Quarter Bioterrorism: Mass Prophylaxis Preparedness & Planning Course		
	TBD 1 <sup>st</sup> Quarter IED Counterterrorism Workshop Training			TBD 2 <sup>nd</sup> Quarter Rail Car Incident Response Training			TBD 3 <sup>rd</sup> Quarter Emergency Response to Domestic & Biological Incidents Training			TBD 4 <sup>th</sup> Quarter Prevention & Response to Suicide Bombing Incidents Course		
	TBD 1 <sup>st</sup> Quarter Transit Terrorist Tools & Tactics Training			TBD 2 <sup>nd</sup> Quarter Law Enforcement & Prevention & Deterrence of Terrorist Acts Training			TBD 3 <sup>rd</sup> Quarter Incident Response to Terrorist Bombings Training			TBD 4 <sup>th</sup> Quarter ICS-300 Course		
	TBD 1 <sup>st</sup> Quarter Screening of Persons by Observational Techniques Training			TBD 2 <sup>nd</sup> Quarter Mass Fatalities Incident Response Course			TBD 3 <sup>rd</sup> Quarter Critical Infrastructure & Key Assets Training			TBD 4 <sup>th</sup> Quarter ICS-400 Course		
	TBD 1 <sup>st</sup> Quarter Law Enforcement Prevention & Deterrence of Terrorist Acts (Customized) Training			TBD 2 <sup>nd</sup> Quarter COOP Planning Training			TBD 3 <sup>rd</sup> Quarter Medical Preparedness & Response to Bombing Incidents Training			TBD 4 <sup>th</sup> Quarter Tactical Planning for WMD Events Training		

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

**TRAINING AND EXERCISE SCHEDULE 2014**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2014											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
<b>Cincinnati UASI (continued)</b>	TBD 1 <sup>st</sup> Quarter Command & General Staff Functions Training			TBD 2 <sup>nd</sup> Quarter Awareness & Response to Biological Events Training			TBD 3 <sup>rd</sup> Quarter Planning & Intervention for Gangs, Hate, & Terrorist Groups in Rural Jails & Prisons Training					
	TBD 1 <sup>st</sup> Quarter Emergency Operations Center Operations & Planning Training			TBD 2 <sup>nd</sup> Quarter Rail Car Incident Response Training			TBD 3 <sup>rd</sup> Quarter Public Information in a WMD/Terrorism Incident Training					
							TBD 3 <sup>rd</sup> Quarter Surveillance Detection Seminar/Training					
							TBD 3 <sup>rd</sup> Quarter Active Shooter Training					
<b>U.S. Coast Guard Toledo MSU (Sector Detroit)</b>								Toledo Maumee River Spill FSE				
<b>Toledo MMRS</b>	MCI Seminars/ Drills			HazMat IQ Tech Training	HazMat/ WMD MCI TTX							
<b>State of Ohio</b>	OEMA Recovery from Disaster Course G-270.4	BMV COOP Investigations & Special Operations Multiple Drills		ODNR Buckeye Lake Dam Safety FE	OEMA Hazardous Weather & Flood Preparedness Course G-271	OEMA Advanced CAMEO Course	ODOT (6 Districts) ERRP FSE	ODOT (Alternate 6 Districts) ERRP FSE				
		OEMA Evacuation & Re-Entry Course G-358	OEMA Mass Fatality Incident Response Course G-386	OEMA Director's Spring Seminar G-200		Rapid Needs Assessment Course G-250.7			Beaver Valley NPS FSE	MARCS FSE		

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

**TRAINING AND EXERCISE SCHEDULE 2014**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2014											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
State of Ohio <i>(continued)</i>			Ohio SIEC Interoperable Communications Advanced User Course		OEMA Introduction to CAMEO Course PER-229	Benefit Cost Analysis Course G-278			Perry NPP Dry Run			
					Ohio National Guard Interoperable Communications Advanced User Course	Ohio SIEC NPSBN Course						
						OEMA Capstone 2014 FE						
					Ohio National Guard (FEMA Region V) CBRNE Response TTX							
					Davis-Besse NPS Full Participation Exercise							
					MARCS FSE							

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2015											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
OEMA Field Liaison District 1	Davis-Besse NPS Off-Site Response Orgs Training				Davis-Besse NPS FSE							
OEMA Field Liaison District 2												
OEMA Field Liaison District 3			Cuyahoga County ICS-300 Course	Cuyahoga County Functional Needs and Pets - FE	Summit County Canton Franklin Airport FSE	Cuyahoga County ICS-400 Training	Cuyahoga County Recovery TTX	Cuyahoga County Basic PIO Course G-290	Cuyahoga County ICS-300 Course	Cuyahoga, Medina, & Summit Counties Wastewater Management MGT-343 Course	Cuyahoga, Medina, & Summit Counties Transit Terrorism Course	Cuyahoga County ICS/EOC Interface Course G-191
				Summit County LEPC HazMat TTX		Cuyahoga COOP Training		Cuyahoga County NE Ohio Region 8 Fusion FE		Cuyahoga, Medina, & Summit Counties Electrical Utilities MGT-345 Course		Cuyahoga County ICS-400 Course
				Medina County FE		Cuyahoga County Citizen Corps FSE				Cuyahoga, Medina, & Summit Counties IEMC		
						Cuyahoga County Recovery TTX						

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2015											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
OEMA Field Liaison District 4			Clark County Congregate Care TTX	Clark County EOC Training	Clark County LEPC FSE	Clark County LEPC TTX		Clark County Congregate Care FSE				
				Shelby County LEPC FSE	Darke County EOC FSE							
					Darke County LEPC TTX							
					Montgomery County EOC FE							
OEMA Field Liaison District 5				Delaware County Biannual EOC FE	Knox County LEPC FE			Knox County Kenyon College FE		Delaware County HazMat FSE		Delaware County Biannual EOC FE
				Franklin County ICS-300/400 Training	Union County HazMat FE					Knox Community Hospital FE		
				Apr or May Coshocton County LEPC HazMat FE								
					Franklin County CEPAC HazMat TTX							
OEMA Field Liaison District 6												
OEMA Field Liaison District 7			Warren County SERC LEPC FSE		Hamilton County LEPC FSE			Warren County EOC Drill/FE				
					Warren County IEMC							

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2015											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
<b>OEMA Field Liaison District 8</b>		Adams, Brown, Clermont, Hamilton, & Scioto Counties (Southwest Region 7) with NWS Flood (Virtual) TTX			Pickaway County LEPC EOC FE							
<b>Cincinnati UASI</b>	TBD 1 <sup>st</sup> Quarter IED Counterterrorism Workshop Training			TBD 2 <sup>nd</sup> Quarter Awareness & Response to Biological Events Training			TBD 3 <sup>rd</sup> Quarter Advanced CAMEO Course			TBD 4 <sup>th</sup> Quarter Bioterrorism: Mass Prophylaxis Preparedness & Planning Course		
	TBD 1 <sup>st</sup> Quarter Transit Terrorist Tools & Tactics Training			TBD 2 <sup>nd</sup> Quarter Rail Car Incident Response Training			TBD 3 <sup>rd</sup> Quarter Emergency Response to Domestic & Biological Incidents Training			TBD 4 <sup>th</sup> Quarter Prevention & Response to Suicide Bombing Incidents Training		
	TBD 1 <sup>st</sup> Quarter Introduction to CAMEO Course			TBD 2 <sup>nd</sup> Quarter Law Enforcement & Prevention & Deterrence of Terrorist Acts Training			TBD 3 <sup>rd</sup> Quarter Incident Response to Terrorist Bombings Training			TBD 4 <sup>th</sup> Quarter Active Shooter Training		
	TBD 1 <sup>st</sup> Quarter Law Enforcement Prevention & Deterrence of Terrorist Acts Customized Training			TBD 2 <sup>nd</sup> Quarter Mass Fatalities Incident Response Course			TBD 3 <sup>rd</sup> Quarter A Coordinated Response to Food Emergencies: Practice & Execution Training			TBD 4 <sup>th</sup> Quarter ICS-300 Course		
	TBD 1 <sup>st</sup> Quarter Screen of Persons by Observational Techniques Training			TBD 2 <sup>nd</sup> Quarter COOP Planning Training			TBD 3 <sup>rd</sup> Quarter Critical Infrastructure & Key Assets Training			TBD 4 <sup>th</sup> Quarter ICS-400 Course		
	TBD 1 <sup>st</sup> Quarter EOC Operations & Planning Training						TBD 3 <sup>rd</sup> Quarter Medical Preparedness & Response to Bombing Incidents Training			TBD 4 <sup>th</sup> Quarter Tactical Planning for WMD Events Training		
	TBD 1 <sup>st</sup> Quarter Command & General Staff Functions Training						TBD 3 <sup>rd</sup> Quarter Planning and Intervention for Gangs, Hate, & Terrorist Groups in Rural Jails & Prisons Training					

WORKSHOP

SEMINAR

TABLETOP

DRILL

FUNCTIONAL

FULL-SCALE

TRAINING

NPP

DRY RUN

**TRAINING AND EXERCISE SCHEDULE 2015**

Jurisdiction	TRAINING AND EXERCISE SCHEDULE 2015											
	Qtr 1			Qtr 2			Qtr 3			Qtr 4		
	J	F	M	A	M	J	J	A	S	O	N	D
Cincinnati UASI (continued)	TBD 1 <sup>st</sup> Quarter IED Counterterrorism Workshop Training						TBD 3 <sup>rd</sup> Quarter Public Information in a WMD/Terrorism Incident Training					
							TBD 3 <sup>rd</sup> Quarter Surveillance Detection Seminar Training					
U.S. Coast Guard Cleveland MSU (Sector Buffalo)						Cleveland (led by Sector Buffalo & MSU Cleveland) FSE						
State of Ohio	(Ohio SIEC) NPSBN Course			(ODNR) Buckeye Lake Dam Safety Failure FSE	(MARCS) FSE	(ODOT) FSE	ODH/ODOT SNS Deployment FSE		(MARCS) FSE			
	Davis-Besse NPS Off-Site Response Orgs Training				Davis-Besse NPS FSE							

**WORKSHOP**

**SEMINAR**

**TABLETOP**

**DRILL**

**FUNCTIONAL**

**FULL-SCALE**

**TRAINING**

**NPP**

**DRY RUN**

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## APPENDIX A: STATE PRIORITIES

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### State of Ohio

The following priorities were the focal point of this Multi-Year Training and Exercise Plan (TEP):

- Implementation of Presidential Policy Directive (PPD) 8 and the Whole Community Approach
- Regional Collaboration
- National Incident Management System (NIMS)/Operational Coordination (includes a focus on Emergency Operations Center [EOC] operations and On-Site Incident Management).
- Chemical, Radiological, Biological, Nuclear, and High-Yield Explosives (CBRNE) Detection and Response (includes collapse search and rescue and bomb squads).

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## APPENDIX B: TARGET CAPABILITIES

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State of Ohio

### COMMON TARGET CAPABILITIES

- Communications
- Community Preparedness and Participation
- Planning
- Risk Management

### PREVENT MISSION AREA

- Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives (CBRNE) Detection
- Information Gathering and Recognition of Indicators and Warnings
- Intelligence Analysis and Production
- Intelligence/Information Sharing and Dissemination
- Law Enforcement Investigation and Operations

### PROTECT MISSION AREA

- Critical Infrastructure Protection (CIP)
- Epidemiological Surveillance and Investigation
- Food and Agriculture Safety and Defense
- Public Health Laboratory Testing

### RESPOND MISSION AREA

- Animal Health Emergency Support
- Citizen Evacuation and Shelter-In-Place
- Critical Resource Logistics and Distribution
- Emergency Operations Center Management
- Emergency Public Information and Warning
- Environmental Health
- Explosive Device Response Operations
- Fatality Management
- Firefighting Operations/Support
- Isolation and Quarantine
- Mass Care (Sheltering, Feeding, and Related Services)
- Mass Prophylaxis
- Medical Supplies Management and Distribution
- Medical Surge
- On-Site Incident Management
- Public Safety and Security Response
- Responder Safety and Health
- Triage and Pre-Hospital Treatment
- Urban Search and Rescue
- Volunteer Management and Donations
- Weapons of Mass Destruction (WMD)/Hazardous Materials (HazMat) Response and Decontamination

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## **RECOVER MISSION AREA**

- Economic and Community Recovery
- Restoration of Lifelines
- Structural Damage and Mitigation Assessment

## APPENDIX C: CORE CAPABILITIES TO TARGET CAPABILITIES CROSSWALK

### State of Ohio

In September 2011, the U.S. Department of Homeland Security (DHS) released a revised National Preparedness Goal (NPG). This revised NPG introduced the concept of core capabilities. These capabilities are the distinct critical elements necessary for enhancing preparedness and represent a transition from the Target Capabilities List (TCL). They are highly interdependent and will require the use of existing preparedness networks and activities, improve training and exercise programs, promote innovation, and ensure that the administrative, finance, and logistics systems are in place to support these capabilities.

For the purposes of this document, the State of Ohio continues to utilize the TCL as the source of capabilities that are trained and exercised within the State of Ohio. By utilizing the crosswalk listed below, the relationship between the Core Capabilities and the TCL can be easily referenced as appropriate.

Source: *National preparedness goal* (publication). (2011, September). U.S. Department of Homeland Security.

<b>Core Capability Crosswalk to Target Capabilities</b>	
<b>Core Capability</b>	<b>Cross-Walked Target Capabilities</b>
Access Control and Identity Verification	NONE
Community Resilience	Community Preparedness and Participation
Critical Transportation	Citizen Evacuation and Shelter-in-Place
Cybersecurity	NONE
Economic Recovery	Economic and Community Recovery
Environmental Response/ Health and Safety	Environmental Health
	Responder Safety and Health
	Weapons of Mass Destruction (WMD) and Hazardous Materials (HazMat) Response and Decontamination
Fatality Management Services	Fatality Management
Forensics and Attribution	NONE
Health and Social Services	NONE
Housing	NONE
Infrastructure Systems	Restoration of Lifelines
	Structural Damage Assessment
Intelligence and Information Sharing	Information Gathering and Recognition of Indicators and Warnings
	Intelligence Analysis and Production
	Intelligence and Information Sharing and Dissemination
Interdiction and Disruption	Counter-Terror Investigation and Law Enforcement

Long-term Vulnerability Reduction	NONE
Mass Care Services	Mass Care (Shelter, Feeding and Related Services)
Mass Search and Rescue Operations	Search and Rescue (Land-based)
Natural and Cultural Resources	NONE
Onscene Security and Protection	Emergency Public Safety and Security Response
	Explosive Device Response Operations (EDRO)
Operational Communications	Communications
Operational Coordination	Emergency Operations Center (EOC) Management
	On-Site Incident Management
Physical Protective Measures	Critical Infrastructure Protection
Planning	Planning
Public and Private Services and Resources	Critical Resource Logistics and Distribution
	Fire Incident Response Support
	Volunteer Management and Donations
Public Health and Medical Services	Emergency Triage and Pre-Hospital Treatment
	Epidemiological Surveillance and Investigation
	Isolation and Quarantine
	Laboratory Testing
	Mass Prophylaxis
	Medical Supplies Management and Distribution
	Medical Surge
Public Information and Warning	Emergency Public Information and Warning
Risk and Disaster Resilience Assessment	NONE
Risk Management for Protection Programs and Activities	Risk Management
Screening, Search, and Detection	Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives (CBRNE) Detection
Situational Assessment	NONE
Supply Chain Integrity and Security	Food and Agriculture Safety and Defense
	Animal Disease Emergency Support
Threats and Hazard Identification	NONE

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## APPENDIX D: EXERCISE TYPES

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State of Ohio

### Discussion-Based Exercises

Discussion-based exercises are normally used as a starting point in the building-block approach to the cycle, mix, and range of exercises. Discussion-based exercises include seminars, workshops, tabletop exercises (TTXs), and games. These types of exercises typically highlight existing plans, policies, mutual-aid agreements (MAAs), and procedures. Thus, they are exceptional tools for familiarizing agencies and personnel with current or expected jurisdictional capabilities. Discussion-based exercises typically focus on strategic, policy-oriented issues; operations-based exercises focus more on tactical, response-related issues. Facilitators and/or presenters usually lead the discussion, keeping participants on track while meeting the objectives of the exercise.

### Seminars

Seminars are generally used to orient participants to or provide an overview of authorities, strategies, plans, policies, procedures, protocols, response resources, or concepts and ideas. Seminars provide a good starting point for jurisdictions that are developing or making major changes to their plans and procedures. They offer the following attributes:

- Informal discussions led by a seminar leader
- Lack of time constraints caused by real-time portrayal of incidents
- Low-stress environment employing a number of instruction techniques such as lectures, multimedia presentations, panel discussions, case study discussion, expert testimony, and decision support tools
- Proven effectiveness with both small and large groups

### Workshops

Workshops represent the second tier of exercises in the Homeland Security Exercise and Evaluation Program (HSEEP) building-block approach. Although similar to seminars, workshops differ in two important aspects: participant interaction is increased and the focus is on achieving or building a product (such as a plan or a policy). Workshops provide an ideal forum for the following:

- Building teams
- Collecting or sharing information
- Obtaining consensus
- Obtaining new or different perspectives
- Problem solving of complex issues
- Testing new ideas, processes, or procedures
- Training groups in coordinated activities

In conjunction with exercise development, workshops are most useful in achieving specific aspects of exercise design such as the following:

- Determining evaluation elements and standards of performance
- Determining program or exercise objectives
- Developing exercise scenario and key events listings

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A workshop may be used to produce new standard operating procedures (SOPs), Emergency Operations Plans (EOPs), MAAs, Multi-Year Training and Exercise Plans (TEPs), and Improvement Plans (IPs). To be effective, workshops must be highly focused on a specific issue, and the desired outcome or goal must be clearly defined.

Potential relevant topics and goals are numerous, but all workshops share the following common attributes:

- Effective with both small and large groups
- Facilitated, working breakout sessions
- Goals oriented toward an identifiable product
- Information conveyed employing different instructional techniques
- Lack of time constraint from real-time portrayal of incidents
- Low-stress environment
- No-fault forum
- Plenary discussions led by a workshop leader

### **Tabletop Exercises (TTXs)**

TTXs involve key personnel, senior staff, elected or appointed officials who discuss hypothetical scenarios in an informal setting. This type of exercise can be used to assess plans, policies, and procedures or to assess the systems needed to guide the prevention of, response to, and recovery from a defined incident. TTXs typically are aimed at facilitating understanding of concepts, identifying strengths and shortfalls, and achieving changes in the approach to a particular situation. Participants are encouraged to discuss issues in depth and develop decisions through slow-paced problem solving, rather than the rapid, spontaneous decision making that occurs under actual or simulated emergency conditions. The effectiveness of a TTX is derived from the energetic involvement of participants and their assessment of recommended revisions to current policies, procedures, and plans.

TTX methods are divided into two categories: basic and advanced. In a basic TTX, the situation established by the scenario materials remains constant. It describes an emergency incident (i.e., scenario) and brings discussion participants up to the simulated present time. Players apply their knowledge and skills to a list of problems presented by the leader/moderator; problems are discussed as a group; and the leader generally agrees on and summarizes the resolutions.

In an advanced TTX, play revolves around delivery of pre-scripted messages to players that alter the original scenario. The exercise controller (or moderator) usually introduces problems one at a time in the form of a written message, simulated telephone call, videotape, or other means. Participants discuss the issues raised by the simulated problem, applying appropriate plans and procedures.

TTX attributes may include the following:

- Achieving limited or specific objectives
- Assessing interagency coordination
- Conducting a specific case study
- Examining personnel contingencies
- Familiarizing senior officials with a situation
- Participating in information sharing

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- Practicing group problem solving
  - Testing group message interpretation

### **Operations-Based Exercises**

Operations-based exercises represent the next iteration of the exercise cycle and are utilized to validate the plans, policies, agreements, and procedures solidified in discussion-based exercises. Operations-based exercises include drills, functional exercises (FEs), and full-scale exercises (FSEs). They can clarify roles and responsibilities, identify gaps in resources needed to implement plans and procedures, and improve individual and team performance. Operations-based exercises are characterized by actual response, mobilization of apparatus and resources, and commitment of personnel, usually over an extended period of time.

### **Drills**

A drill is a coordinated, supervised activity usually used to test a single specific operation or function in a single agency. Drills are commonly used to provide training on new equipment, develop or test new policies or procedures, or practice and maintain current skills. Typical attributes include the following:

- A narrow focus, measured against established standards
- Instant feedback
- Performance in isolation
- Realistic environment

### **Functional Exercises (FEs)**

An FE is designed to validate and evaluate individual capabilities, multiple functions, activities within a function, or interdependent groups of functions. Incidents are projected through an exercise scenario with incident updates that drive activity at the management level. An FE simulates the reality of operations in a functional area by presenting complex and realistic problems that require rapid and effective responses by trained personnel in a highly stressful, time-constrained environment.

Response and recovery-focused FEs generally concentrate on exercising the plans, policies, procedures, and staffs of the direction and control branches of Incident Command (IC), Unified Command (UC), and/or multiagency coordination centers (e.g., emergency operation centers [EOCs]). Movement of personnel and equipment is simulated.

Prevention-focused FEs usually concentrate on exercising the plans, policies, procedures, agreements, networks, and staffs of fusion centers or law enforcement agencies with counterterrorism missions. Adversary actions are largely simulated and delivered in the form of shared intelligence; however, some of these actions may be carried out by simulated adversaries, or Red Teams, in a separate but coordinated category of exercise play. HSEEP Prevention Exercises (<https://hseep.dhs.gov>), formerly known as HSEEP Volume V, provides an overview of prevention exercises, information on the Terrorism Prevention Exercise Program (TPEP), and guidance and instruction on how to plan, conduct, and evaluate a prevention-focused exercise. The TPEP uses a series of pilot exercises to develop and validate prevention exercise tools and methodologies.

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HSEEP Prevention Exercises presumes that standard HSEEP methodology as outlined in HSEEP Volumes I-III will be followed, and therefore focuses only on those areas in which prevention exercise tools and methodologies diverge from or supplement standard HSEEP guidance.

## **Full-Scale Exercises (FSEs)**

The FSE is the most complex type of exercise. FSEs are multiagency, multijurisdictional, multi-organizational exercises that validate many facets of preparedness. They focus on implementing and analyzing the plans, policies, procedures, and cooperative agreements developed in discussion-based exercises and honed in previous, smaller, operations-based exercises. In FSEs, the reality of operations in multiple functional areas presents complex and realistic problems that require critical thinking, rapid problem solving, and effective responses by trained personnel. During FSEs, incidents are projected through a scripted exercise scenario with built-in flexibility to allow updates to drive activity. FSEs are conducted in real time, creating a stressful, time-constrained environment that closely mirrors real incidents. The level of support needed to conduct an FSE is greater than that needed during other types of exercises.

Response-focused FSEs include many first responders operating under the principles of the National Incident Management System (NIMS) to effectively and efficiently respond to an incident. Personnel and resources are mobilized and deployed to the scene where they conduct their activities as if a real incident had occurred (with minor exceptions). An FSE also may include functional play from participants not located at the exercise incident response site, such as multiagency coordination centers (MACCs), EOCs, or hospitals.

Typical FSE attributes include the following:

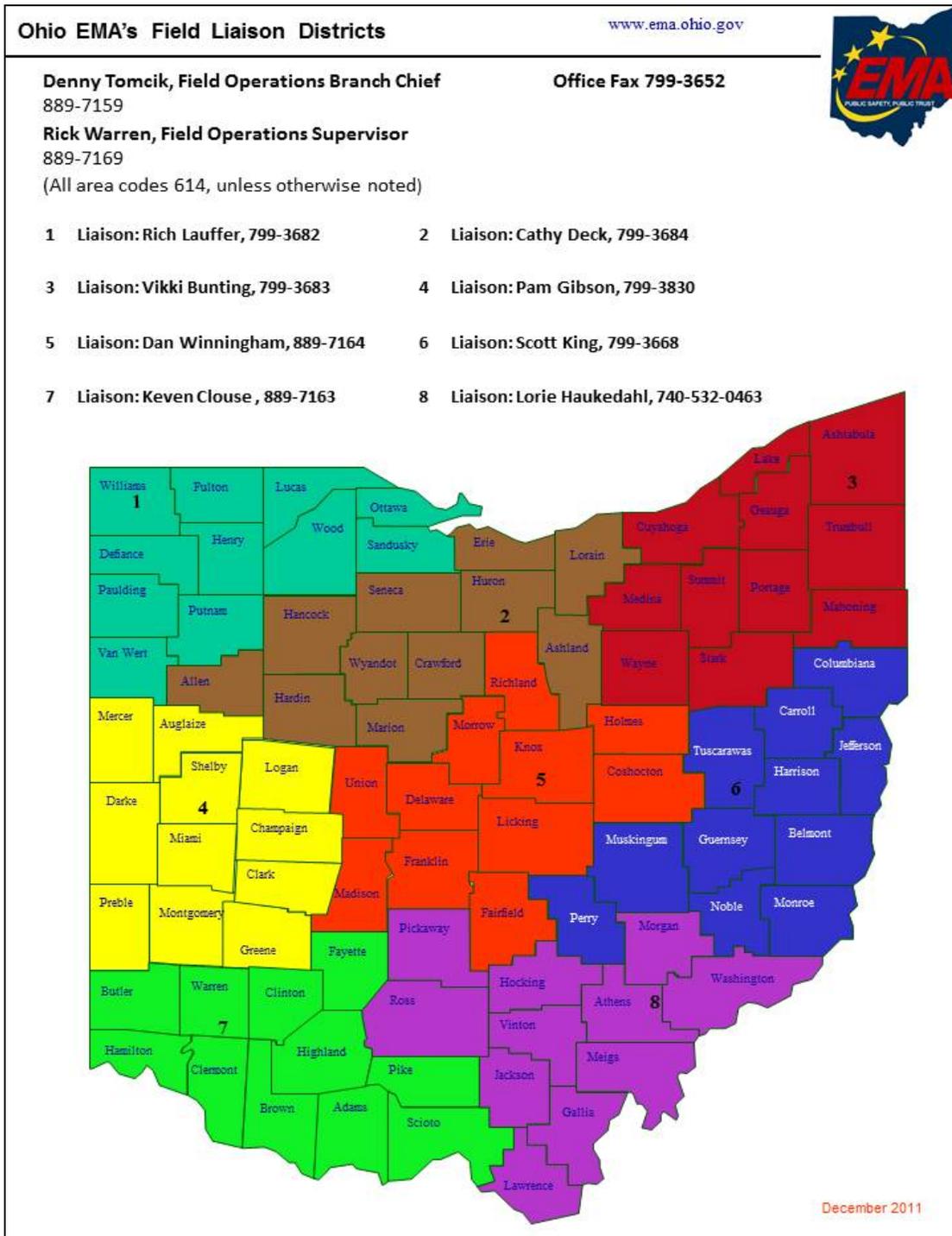
- Activating personnel and equipment
- Allocating resources and personnel
- Analyzing memorandums of understanding (MOUs), SOPs, plans, and policies
- Assessing equipment capabilities
- Assessing organizational and individual performance
- Assessing organizational and individual performance
- Demonstrating interagency cooperation
- Exercising public information systems
- Testing communications systems and procedures

The level of support needed to conduct an FSE is greater than needed during other types of exercises. The exercise site is usually extensive with complex site logistics. Food and water must be supplied to participants and volunteers. Safety issues, including those surrounding the use of props and special effects, must be monitored.

FSE controllers ensure that participants' behavior remains within predefined boundaries. Simulation Cell controllers continuously inject scenario elements to simulate real incidents. Evaluators observe behaviors and compare them against established plans, policies, procedures, and standard practices (if applicable). Safety controllers ensure all activity is conducted within a safe environment.



# APPENDIX E: OHIO EMERGENCY MANAGEMENT AGENCY (OEMA) FIELD LIAISON MAP State of Ohio



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APPENDIX F: OHIO HOMELAND SECURITY REGIONAL MAP  
State of Ohio

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