

**OHIO EMERGENCY OPERATIONS PLAN  
EMERGENCY SUPPORT FUNCTION #1**

**Tab B – Ohio Strategic National Stockpile  
and State Pharmaceutical Cache Transportation Plan**

- PRIMARY AGENCY:** Ohio Department of Transportation (ODOT)
- SUPPORT AGENCIES:** Adjutant General's Department, Ohio National Guard (ONG)  
Ohio Emergency Management Agency (OEMA)  
Ohio State Highway Patrol (OSHP)  
Ohio Department of Natural Resources (ODNR)  
Ohio Department of Rehabilitation and Correction (ODRC)  
Ohio Department of Health (ODH)

**I. INTRODUCTION**

The Ohio Strategic National Stockpile (SNS) Transportation Plan is a Support Plan to the Ohio SNS Plan and provides information on the transport and security of SNS materiel and an overview of the responsibilities and actions of Primary and Support Agencies in the event of activation of the Ohio Strategic National Stockpile Plan (Tab A to ESF#8) and, consequently, this Plan.

**II. SITUATION**

Upon activation of the Ohio SNS Plan, ODOT, as the Primary Agency for Emergency Support Function #1 - Transportation, will activate this SNS Transportation Plan and take the lead in assessing current transportation needs and related conditions. ODOT will direct this Plan's Support Agencies in accordance with the Ohio SNS Plan. The SNS Transportation Plan's response activities will expand/collapse based on the nature and size of the event requiring medical resources and supplies.

**III. CONCEPT OF OPERATIONS**

A. SNS Materiel Arrival in Ohio

1. Upon activation of the Ohio SNS Plan, SNS materiel will be delivered to the State's designated Receipt, Store and Stage (RSS) facility. The Ohio State Highway Patrol (OSHP) will coordinate security functions to escort the SNS materiel once it reaches the Ohio border and/or an Ohio airport.

2. To facilitate SNS transfer from the federal level to the Ohio Department of Health at the State RSS, the Centers for Disease Control and Prevention (CDC) will send an eight-person Technical Assistance and Response Unit (TARU) team to accompany the SNS and to provide guidance and recommendations to ODH staff.
3. ODH will inform the ODOT Emergency Operations Coordinator regarding arrival time and location of the SNS materiel in Ohio so ODOT can coordinate transport security activities with OSHP.
4. ODOT will provide transportation for the CDC TARU team, their baggage and equipment to the RSS location.
5. ODH will inform the ODOT Emergency Operations Coordinator about the arrival time and location of the CDC SNS TARU team. The ODOT Coordinator will notify the ODOT District in the area of arrival to provide a minimum of two vehicles (e.g., passenger vans) with drivers capable of transporting eight occupants with luggage and response support equipment.

B. SNS Materiel Delivery within Ohio

1. SNS materiel will need to be moved from the RSS to as few as one or as many as eight Regional Distribution Nodes (RDNs) or initially directly to the activated PODs and/or treatment centers, depending on the nature and size of the event.
2. In certain situations, SNS medical supplies may have to be repackaged at an off-site facility. ODOT will coordinate transport from the RSS to such a repackaging facility and back to the RSS.
3. Resources for the loading and off-loading of materiel at the RDNs will be arranged and coordinated by ODH.
4. ODOT will continuously assess transportation and security needs, and roadway conditions during an event, and will communicate with Support Agency partners throughout the event based on the type and scope of the event and input from ODH regarding the initial and updated number of activated RDNs and PODs and/or treatment centers that need to receive SNS materiel.
5. If more than one RDN is activated, SNS materiel will be transported to local Points of Dispensing (PODs) and/or treatment centers (i.e., hospitals) by ODOT and other Support Agencies as needed.
7. If only one region is affected by an event requiring SNS delivery and only one RDN is activated, ONG will ensure delivery from the RSS to the RDN

in or near the affected region and then transport the materiel to the activated PODS and/or treatment centers.

8. If only one region is affected by an event, ONG may bypass the RDN and deliver materiel directly from the RSS to the activated PODS and/or treatment centers. The decision to bypass an RDN will be made by ODH in coordination with ONG and ODOT.
9. If multiple regions are affected by an event, then ONG will provide transport from the RSS to all activated RDN(s). In this scenario, ODOT will direct SNS materiel Support Agencies' transportation responsibilities by engaging appropriate ODOT, ODNR, ODRC and OSHP resources for transport from the RDNs to the PODS and/or treatment centers.
10. If additional transportation resources are needed beyond the resources available from the Support Agencies to this Plan, those resources will be obtained through ESF-7.
11. If all eight regions are affected, the number of activated PODS and/or treatment centers will be a minimum of 350 locations. ODOT will provide guidance for continuous transportation and delivery to these locations in collaboration with its Support Agencies.
12. At the start of an SNS activation, ODH will provide hardcopy and electronic lists of the addresses of activated POD and treatment center locations by RDN to ODOT. ODH will continue to provide updates regarding activated PODS and treatment centers throughout the event.
13. ODOT will communicate delivery and transportation status to the designated PODs and treatment centers to the ODH contact at the RDN.
14. Each shipment will have a packaging list as part of its bill of lading. The driver will obtain sign off at the time of delivery by the designated local recipient at the POD and/or treatment center.
15. A copy of the signed packaging slip will be left with the local recipient and the driver returns the original packaging slip to the designated ODH contact at the RDN.
16. ODOT will provide information to Support Agencies providing SNS transportation resources regarding roadway and weather conditions via [www.BuckeyeTraffic.org](http://www.BuckeyeTraffic.org). If the internet is not available, roadway and weather condition information will be gathered from ODOT District Offices via telephone and other means by the ODOT Coordinator.

C. Assignment and Deployment of SNS Transportation Resources

1. All transportation resources and supporting agencies will operate under an ICS/Unified Command structure.
2. Support Agencies will employ normal agency-based means of vehicle support (fuel, repair, etc.) during SNS transportation missions. ODOT will provide emergency vehicle support services as needed via their District Offices.
3. ODOT Emergency Managers will be responsible for the overall management of the transport of SNS materiel to activated PODs and/or treatment centers as specified in this document. ODOT resource contact information is available in the ODOT Emergency Management Responders Listing.
4. All RDN ODOT Supervisors involved in managing the transportation aspects to and from RDNs, PODs and/or treatment centers will be equipped with a MARCS radio in addition to their normal phone and computer systems.
5. The availability of telephone and internet connections at each activated RDN will be ensured by ODH.
6. Site-specific (RDN and POD) SNS transportation training and exercise materials will be produced and will be distributed to Support Agencies by ODOT, and training and practical exercises will be conducted by the ODOT Emergency Operations Coordinator upon completion of the final plan and annually thereafter with the assistance of ODH.
7. All Support Agencies to this Plan will participate in annual SNS transportation training and exercises to facilitate their familiarity with all aspects of the transportation of SNS materiel and equipment and to improve their response.

D. Roadway Assessment and Transportation Routing

1. Factors that ODOT will address in assessing transportation routing include:
  - a. Using input from ODH regarding the activated RDNs, PODs and/or treatment centers, develop real-time road condition reports and determine impact on designated SNS transportation routes.
  - b. Impacts on and availability of designated transportation equipment resources via Support Agency reports.

- c. Weather impacts on pre-determined SNS transportation routes via National Weather Service weather condition bulletins.
  - d. Impacts on and availability of transportation personnel resources via Support Agency reports.
2. ODOT will provide updated and current traffic information pertaining to routes throughout an event for the purpose of SNS materiel transportation. This information will be available on a 24/7 basis via ODOT's Buckeye Traffic web location, [www.BuckeyeTraffic.org](http://www.BuckeyeTraffic.org), or through the ODOT Radio Room at 1-800-884-4030.
  3. ODOT will review with OSHP and ONG to determine if pre-planned routes are the most efficient transportation routes from the RSS warehouse to activated RDNs, and from RDNs to the activated PODs and/or treatment centers
  4. ODOT will work with OSHP and local partners to facilitate road opening and closure during SNS materiel transport. This function will be coordinated with involved agencies and resources via the ODOT Emergency Management Coordinator at the State EOC.
- E. SNS Transportation Security
1. OSHP, as the lead agency for providing security for SNS materiel during transport from the RSS to the RDN, and the Primary Agency for ESF-13, Law Enforcement, will either directly provide or arrange security for the transportation of SNS materiel.
  2. SNS transportation security from the RSS to the RDN(s) will be coordinated by ONG as part of its transportation responsibility from the RSS to the RDNs. If needed, OSHP will provide additional security resources during transportation from the RSS to the activated RDN(s).
  3. SNS transportation security from the RDN(s) to the PODs and/or treatment centers will be coordinated by OSHP, with assistance from uniformed ODRC and ODNR security personnel, as needed. Once delivery has been made at the local POD or treatment center, security responsibilities are transferred to local law enforcement.
  4. If an event impacts a single region, ONG is tasked with delivering SNS materiel from the RDN to the POD(s) and/or treatment centers, and will be responsible for SNS transportation security up to the delivery to the designated local location (i.e., POD and/or treatment center) in this type of scenario. If needed, OSHP will provide additional security resources

F. State Agency Transportation Resources

1. The minimum number of pre-identified ODOT, ONG, ODNR and ODRC ground transportation resources for distribution of SNS materiel from the RSS to a minimum of 350 PODs and/or treatment centers includes 30 ODOT vehicles, 32 ODNR vehicles, 16 ODRC vehicles, and sufficient ONG vehicles to complete assigned transportation missions
2. ODOT Aviation will provide air assets as needed.
3. ODOT Districts 2, 4, 6, 7, 8, 9, 10 and 12 will provide equipment and personnel resources for transportation from up to eight RDNs to a minimum of 350 PODs and/or treatment centers. A map of ODOT Districts can be located in Attachment 1.
4. ODOT Districts will assign one Operations Supervisor to each of the eight RDNs during an SNS activation. The ODOT Operations Supervisors will coordinate with Support Agencies on delivery needs and delivery confirmations prior to resource deployment, and will establish communications with the ODOT Emergency Management Coordinator working in the State EOC via the District EOC or direct contact as needed.
5. Additional information on pre-determined equipment, drivers and locations are detailed in a separate document, the ODOT SNS Resource Manual, and is maintained by the ODOT Emergency Management Coordinator.

C. Return of Unused SNS Materiel

1. During the demobilization phase, under the guidance and at the request of ODH, ODOT will coordinate with Support Agencies to this Plan and will direct transportation and return of the unused SNS materiel and equipment from PODs and/or treatment centers, and RDNs back to the RSS.

**IV. ORGANIZATION AND ASSIGNMENT OF RESPONSIBILITY**

A. Ohio Department of Transportation (ODOT)

1. Provide current information on the status of transportation routes throughout the state.
2. If SNS pharmaceutical supplies require repacking, provide transportation to and from the RSS site to and from a repackaging site.
3. Provide transportation for the CDC TARU Team and their equipment from their arrival point to the RSS if needed.

4. In coordination with OSHP, identify and preplan transportation routes from the RSS warehouse to all RDNs and from RDNs to all PODs and treatment centers.
  5. ODOT will lead an assessment of routes at the time of an SNS-related event to determine the best routes at that time based on current road conditions, and will assist in opening or closing roads or highways as necessary, and will provide emergency reroute mapping for SNS deliveries as necessary.
  6. ODOT will provide five logistical support personnel skilled in warehousing, logistics and transportation issues at each RDN site during the extent of an SNS activation. This allocation will be arranged and managed through involved ODOT Districts following approval by the ODOT Emergency Management Coordinator and the ODOT Deputy Director of Highway Operations.
  7. Maintain a list of pre-designated personnel and equipment transportation resources from ODOT and all SNS Transportation Plan Support Agencies.
  8. Based on ODH guidance, direct transportation activities for Support Agencies to pick up and return unused SNS materiel (pharmaceuticals, medical equipment and containers) from PODs and/or treatment center sites and the RDN sites, to the RSS warehouse.
  9. Participate in SNS planning and transportation training exercises.
- B. Adjutant General's Department, Ohio National Guard (ONG)
1. ONG will provide transportation resource support, to include vehicles and drivers, helicopters and pilots; and back-up support for modeling, mapping and identification of transportation routes.
  2. ONG's primary SNS transportation responsibility will be to transport SNS materiel from the RSS to activated RDN(s).
  3. If only one region is affected, ONG will transport SNS materiel from the RSS to the RDN and from the RDN to the activated PODs and/or treatment centers. If the RDN is not activated, ONG will bypass the RDN and will transport SNS materiel directly from the RSS to the activated activated PODs and/or treatment centers.
  4. Maintain a list of ONG pre-designated personnel and equipment/vehicles transportation resources and share with ODOT on a quarterly basis.
  5. Provide space at the RSS and any secondary RSS location for storage of ODH "Go Kits" and grant monthly access to ODH personnel to check "Go Kit" equipment.

6. Participate in SNS planning and transportation training exercises.

C. Ohio Department of Rehabilitation and Correction (ODRC)

1. Provide semi-tractors, trailers and other covered delivery vehicles with drivers for distribution of SNS materiel as needed.
2. Provide support for SNS transportation security services as needed by OSHP or as requested by ODOT.
3. Maintain a list of ODRC pre-designated personnel and equipment/vehicle transportation resources and share with ODOT on a quarterly basis.
4. Participate in SNS planning and transportation training exercises.

D. Ohio Department of Natural Resources (ODNR)

1. Provide pick-up trucks with drivers for distribution of SNS materiel as needed.
2. Provide support for SNS transportation security services as needed by OSHP or as requested by ODOT.
3. Maintain a list of ODNR pre-designated personnel and equipment/vehicle transportation resources and share with ODOT on a quarterly basis.
4. Participate in SNS planning and transportation training exercises.

E. Ohio State Highway Patrol (OSHP)

1. Provide security services for SNS materiel transportation from the RDNs to the PODs and/or treatment centers.
2. Provide security services for SNS materiel transportation for other routes as needed and directed by ODOT.
3. Provide security services if needed for unused SNS materiel during the demobilization phase.
4. Coordinate the screening and credentialing of drivers and Ohio responders and ensure that all drivers have received training on SNS functions, including chain-of-custody protocol.
5. Maintain a list of OSHP pre-designated personnel and equipment/vehicle transportation resources and share with ODOT on a quarterly basis.

6. Participate in SNS planning and transportation training exercises.

F. Ohio Department of Health (ODH)

1. Maintain through the OPHAN system, a listing of POD locations by region and related transportation logistics information (e.g., specifics regarding drop off at location) and submit an Excel spreadsheet of PODs and treatment centers by region in hard copy and electronically to ODOT on a quarterly basis.
2. Confirm and coordinate with local health jurisdictions regarding up-to-date OPHAN information on primary and back-up PODs within each local jurisdiction.
3. At the time of an event, review with ODOT and ONG the list of RDNs to be activated and provide a timeline for delivery and quantities of SNS materiel from RSS to RDN(s) and continue to provide updates throughout the event.
4. At the time of an event, provide up-to-date hardcopy and electronic lists of the addresses of activated POD and treatment center locations by RDN to ODOT.
5. Throughout the event, review with ODOT the list of activated RDNs and the activated PODs and /or treatment centers and provide a timeline for delivery and quantities of SNS materiel by activated RDN, POD and/or treatment center.
6. Participate in SNS planning and transportation training exercises.